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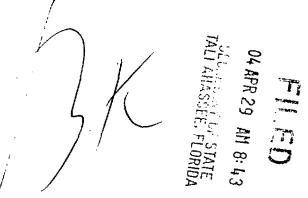
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April 23, 2004

Registration Section Division of Corporations Post Office Box 6327 Tallahassee, FL 32314

Re: J & M Carriers, LLC

Dear Sir or Madam:

To effectuate the above-referenced Limited Liability Company we deliver to you herewith the following document(s):

- Articles of Organization to be filed for J & M Carriers, LLC (original and 1 copy)
- Our check payable for \$125.00 to cover filing fees for this LLC

If you have any questions regarding this filing, please contact me at 1-800-232-0391 Sincerely,

Adrian Bailey

Incorporation Specialist

ARTICLES OF ORGANIZATION J & M CARRIERS, LLC

ARTICLE I. - NAME

The name of this Limited Liability Company is "J & M Carriers, LLC." It is referred to in these Articles of Organization as the "Company."

ARTICLE II. – PRINCIPAL OFFICE & MAILING ADDRESS

The initial principal office of the Company shall be 428 Klostermon Road W—Palm Harbor, FL 34683. The initial mailing address for the Company shall be 428 Klostermon Road W—Palm Harbor, FL 34683.

ARTICLE III. - REGISTERED AGENT

The initial registered office of the Company shall be 428 Klostermon Road W – Palm Harbor, FL 34683. The initial registered agent of the Company shall be John Murdock.

ARTICLE IV. - MANAGEMENT

Management of the Company is vested in the members in accordance with these Articles, or such operating agreement agreed to by the members of the Company, or the Florida Limited Liability Company Act.

ARTICLE V. - EFFECTIVE DATE

The effective date of its organization shall be the filing of the Articles of Organization.

IN WITNESS WHEREOF, the Organizers of the Company have executed these Articles of Organization on this 16th day in April 2004.

IN WITNESS WHEREOF, I have signed these articles and acknowledge the same to be my act (In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

John Murdock

RETURN TO:

Entrepreneur Success / Incorporations, Inc.

2910 Cherokee Street - Suite 200

Kennesaw, GA 30144

Signature of Resident Agent Listed in