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Account Name : EMPIRE CORPORATE KIT COMPANY

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LIMITED LIABILITY COMPANY

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ARTICLES OF ORGANIZATION

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<u>OF</u>

HIGARD, LLC

THE UNDERSIGNED, initial members of HIGARD, LLC, a Florida limited liability company formed hereunder (the "Company"), on behalf of the other members of the Company, hereby forms a limited liability company under the laws of the State of Florida.

ARTICLE I. COMPANY NAME

The name of the Company is: HIGARD, LLC

ARTICLE II. COMMENCEMENT AND TERM OF EXISTENCE

In accordance with Section 608.409(1) of the Florida Limited Liability Company Act (the "Act"), the term of existence of the Company shall commence upon the filing of these executed Articles of Organization with the Florida Department of State, and shall continue perpetually, unless otherwise dissolved pursuant to Article VIII of these Articles of Organization.

ARTICLE III. MAILING ADDRESS OF COMPANY

The mailing address of the Company is: 3312 North Miami Avenue Miami, FL 33127.

ARTICLE IV. STREET ADDRESS OF COMPANY

The street address of the principal office of the Company is: 3312 North Miami Avenue, Miami, FL 33127.

Prepared By:

JOSEPH R. COLLETTI, P.A. 3550 Biscayne Boulevard, Suite 610 Miami, Florida 33137 (305) 576-2600 FLORIDA BAR NO: 216194

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Joseph R. Colletti, P.A., 3550 Biscayne Boulevard, Suite 610, Miami, Florida 33137 (305) 576-2600 Fax (305) 576-1756

ARTICLE V. REGISTERED AGENT & REGISTERED AGENT ADDRESS

The registered agent and the street address of the registered agent of this Company in the State of Florida shall be:

JOSEPH R. COLLETTI 3550 Biscayne Boulevard Suite 610 Miami, Florida 33137

ARTICLE VI. ADMISSION OF ADDITIONAL MEMBERS

Pursuant to Section 608.4232 of the Act, the Company may admit additional members upon the affirmative vote of a majority of those managers of the Company in attendance at a duly called meeting of the managers at which a quorum exists or by written consent of a majority of the managers of the Company. Any new member which is approved by the managers of the Company as set forth herein shall become a member of the Company upon payment of the contribution to the capital of the Company as established from time to tome by the mangers, and upon such member's agreement to comply with these Articles of Organization, the Operating Agreement and such other documents statutes, rules regulations or guidelines as the managers may from time to time determine in their sole discretion.

ARTICLE VII. RIGHT OF ASSIGNEE TO BECOME A MEMBER

Except as may be otherwise provided in the Operating Agreement, an assignee of a member's interest in the Company may become a member of the Company, and acquire the rights and powers and be subject to the restrictions and liabilities of a member of the Company, upon the affirmative vote of a majority of all of the Company (excluding the member seeking to transfer his interest in the Company) which vote is taken at a duly called meeting of the members or by written consent of a majority of the members of the Company (excluding the member seeking to transfer his interest in the Company) as set forth in the Operating Agreement, provided such assignment and admission of such assignee as a member complies with the terms and conditions of the Operating Agreement of the Company.

ARTICLE VIII. DISSOLUTION OF COMPANY

Upon the death, retirement, resignation, expulsion, bankruptcy or dissolution of a

member or upon the occurrence of any other event which terminates the continued membership of a member in the Company, the Company shall be dissolved unless the other members elect to continue the Company either upon the affirmative vote of a majority of all of the members of the Company, which vote is taken at a duly called meeting of the members or by written consent of a majority of the members of the Company, and so long as there remains two (2) members of the Company.

ARTICLE IX. MANAGERS

The Company shall be managed by manager(s) who may or may not be member(s) of the Company. The names and addresses of the manager(s) are set forth below:

Wilfredo V. Santiago 1481 Bella Vista Avenue Coral Gables, FL 33156 Thomas J. Dahlan 8951 S.W. 85 Street Miami, FL 33173

ARTICLE X. RETURN OF CAPITAL

No member shall have the right to demand the return of his, her or its contribution to capital except as provided in the Company's Operating Agreement then brexistence.

ARTICLE XL AMENDMENT TO ARTICLES OF ORGANIZATION

Members may adopt, alter, amend or repeal any provision of the Articles of Organization upon the affirmative vote of a majority of all of the members of the Company which vote is taken at a duly called meeting of the members or by written consent of a majority of the members of the Company.

ARTICLE XII. AMENDMENT OF OPERATING AGREEMENT

Pursuant to Section 608.423(1) of the Act, the managers of the Company may adopt, alter, amend or repeal any provision of the Operating Agreement upon the affirmative vote of a majority of those managers of the Company in attendance at a meeting of the managers duly called at which a quorum exists or by written consent of a majority of the managers of the Company; provided, however, any provision which has been previously adopted, altered or amended by the members and which states that it may only be amended, altered or repealed by the members, may not be altered, amended or repealed by the managers but shall only be amended, altered or repealed upon the affirmative vote of a majority of all of the members of the Company which vote is taken at a duly called meeting of the members or by

written consent of a majority of the members of the Company.

My Commission DD180038 Expires February 16, 2007

Organization as of this 282 day of A	April, 2004. By: JOSEPA R. COLLETTI Authorized Representative
STATE OF FLORIDA) SS	
COUNTY OF MIAMI-DADE)	•
	se foregoing instrument was acknowledged before me SEPH R. COLLETTI who is personally known to me
My commission expires:	NOTARY PUBLIC, STATE OF FLORIDA'
Fa BY A	Personally known XX

IN WITNESS WHEREOF, the undersigned has executed the foregoing Articles of

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CERTIFICATE ACCEPTING DESIGNATION AS AN AGENT UPON WHOM SERVICE OF PROCESS WITHIN THIS STATE MAY BE SERVED

The following is submitted pursuant to Section 608.507 of the Florida Limited Liability Company Act:

Having been appointed as registered agent of HIGARD, LLC, a Florida limited liability company in its Articles of Organization, at the place designated in such Articles of Organization, the undersigned hereby agrees to act in this capacity and affirms that it is familiar with, and accepts, the

obligations of such position.

DATED

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