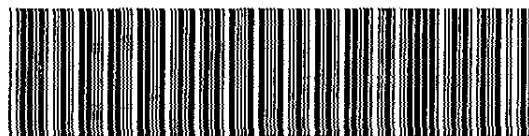


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ARVIN PELTZ

Attorney at Law

Suite 501

3250 Mary Street

Miami, Florida 33133

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Admitted in FL, WI & NY

Telephone
(305) 445-2493
Facsimile
(305) 569-7722

February 26, 2004

Via Federal Express

Secretary of State
State of Florida
Division of Corporations
409 East Gaines Street
Tallahassee, Florida 32399

Re: **Formation of TECTON ATLANTIC BEACH MANAGEMENT SERVICES, LLC**

Dear Sir/Madam:

I enclose the following:

1. Original Articles of Organization for TECTON ATLANTIC BEACH MANAGEMENT SERVICES, LLC
2. A check in the amount of \$130.00 for registration of the above-named Limited Liability Company, and one (1) Certificate of Organization.

Please forward the certificate to my attention in the envelope provided.

Yours sincerely,


Arvin Peltz

AP/sm
Enclosures

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TALLAHASSEE, FLORIDA

ARTICLES OF ORGANIZATION
OF
TECTON ATLANTIC BEACH MANAGEMENT SERVICES, LLC
a Florida limited liability company
PURSUANT TO FLORIDA STATUTE §602.411

ARTICLE I
NAME

The name of this Limited Liability Company shall be Tecton Atlantic Beach Management Services, LLC (hereafter also referred to as the "Company").

ARTICLE II
DURATION

The Company shall commence its existence on march 1st 2004 and shall exist perpetually.

ARTICLE III
PURPOSE

The Company is created for the purpose of owning, leasing, managing and operating hotels and resorts, and to engage in any other businesses permitted by law.

ARTICLE IV
PLACE OF PRINCIPAL OFFICES AND BUSINESS OFFICE

The mailing address, street address of the principal place of business of the Company, and the registered office of the Company shall be 1101 Brickell Avenue, Miami, Florida 33131 and such other place or places as the Members from may determine from time to time.

ARTICLE V
INITIAL MEMBERS

The initial member of the Company (the "Member") is Tecton Management Services Company, LLC, a Delaware Limited Liability Company.

ARTICLE VI
CONTRIBUTIONS TO CAPITAL

The initial capital of the shall consist of the sum of One Thousand and No Cents (\$1,000) which will be contributed by its sole Member and shall result in a 100% ownership interest in the Member.

Member(s) shall not be entitled to receive interest on their contributions to capital.

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ARTICLE VII
MANAGEMENT OF BUSINESS

Except as otherwise provided in these Articles of Organization, the Company shall be managed by its Managers whose power and authority is more particularly set forth in its Operating Agreement which is incorporated herein by reference or as may be otherwise provided. The Member(s) may from time to time elect "Manager(s)" of the Company to conduct the business affairs of the Company in accordance with the terms of the "Operating Agreement" adopted by the Company, and the Manager(s) may be Members or non-Members. If any Member is a corporation, a Manager need not be an officer, director or shareholder of any such corporation.

ARTICLE VIII
OPERATING AGREEMENT

The Members of the Company hereby adopt the Operating Agreement containing all provisions for the regulation and management of the Company not inconsistent with law or these Articles of Organization.

The power to alter, amend or repeal the Operating Agreement shall be vested in the Members of the Company if decided by a fifty-one percent (51%) majority vote.

ARTICLE IX
PROPERTY

Real or personal, tangible or intangible, property originally brought into or transferred to the Company, or acquired by the Company by purchase or otherwise shall be held and owned, and conveyance shall be made, in the name of the Company.

ARTICLE X
MEETING OF MEMBERS

Annual meetings of the Members shall be held within thirty (30) days after the close of the Company's fiscal year at such time and place selected by the Members. Special meetings may be called in accordance with the requirements set forth in the Operating Agreement. Notice of special meetings shall be by mail to each Member. Attendance at a meeting constitutes a waiver of notice.

Minutes shall be kept of all regular and special meetings.

ARTICLE XI
TRANSFERABILITY OF MEMBERS INTEREST

A Member's interest in the Company may be transferred only with the written consent of fifty-one (51%) the remaining Members if the transferee intends to become a Member. Without this consent, the transferee shall not be entitled to become a Member or to participate in the management of the Company, but shall be entitled only to the share of profits, other compensation or return of contributions to which the transferor otherwise would be entitled.

Transferability of Members' interests shall be governed by the provisions of F.S. 608.432.

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ARTICLE XII
PROFITS, LOSSES AND EXPENSES

Profits and losses generated by the business of the Company shall be passed through to the Members in their proportionate share pursuant to Article VI above.

The Members recognize that each will incur expenses on behalf of the Company in the furtherance of Company business. The Members shall, therefore, from time to time agree upon which type of expenses each Member will be responsible for, rather than an allocation strictly based on their proportionate share pursuant to Article VI above. To the extent that a Member incurs expenses pursuant to the agreements reached between the Members as to such types of expenses, pursuant to this Article XII, on behalf of the Company, such expenses shall be specifically allocated to such Member.

ARTICLE XIII
ADMISSION OF NEW MEMBERS

Additional Members may be admitted from time to time and on such terms and conditions as are determined by the majority consent of Members holding at least 51% of the ownership interest.

ARTICLE XIV
WITHDRAWAL, RETIREMENT, DISSOLUTION,
DEATH, BANKRUPTCY OR EXPULSION

In the event of withdrawal, retirement, dissolution, death, bankruptcy or expulsion of a Member, the Company shall terminate and be dissolved unless 65% of the majority interest of the Members shall elect to remain in existence and continue in business pursuant to the applicable provisions of the Regulations.

ARTICLE XV
WITHDRAWAL OR RETIREMENT OF MEMBER

In the event any Member desires to withdraw or retire from the Company, or becomes disabled so that such member is unable to fulfill its obligations to the Company as specified in these Articles, the Member shall give sixty (60) days' notice of its intention in writing by return receipt mail to the other Members at the last known address of each Member. If any Member (if an individual) is adjudged incompetent, his guardian shall give notice thereof to each of the other Members in the same manner.

ARTICLE XVI
EXPULSION OF MEMBER

A) Grounds for Expulsion: Any Member may be expelled from Membership in the Company by a majority vote of the other Members on the following grounds:

1. Failure of a Member to make, when due, any contribution required to be made under the terms of this agreement, when such failure has continued for a period of thirty (30) days after written notice thereof;
2. Failure to fulfill any other obligation to the Company as specified in these Articles, when such failure has continued for a period of thirty (30) days after written notice thereof;

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3. Adjudication of the Member as incompetent or if a Member is a corporation, the voluntary or involuntary dissolution of the Member corporation;
4. Disability of the Member to the extent that he is unable to fulfill his obligations to the Company as specified in these Articles;
5. The making of an assignment for the benefit of creditors, the filing of a petition under the National Bankruptcy Act or under any similar law or statute of the United States or any state thereof, or the adjudication of the Member as a bankrupt or insolvent in proceedings filed against such Member under any such act or statutes; or
6. Any unlawful act causing damage to the Company.

B) Notice: On the occurrence of any event listed in subparagraph (A) of this Article, the defaulting Member may be expelled from membership in the Company by a majority vote of the other Members upon giving the defaulting Member fifteen (15) days' notice of expulsion. The notice shall briefly state the grounds for the expulsion.

ARTICLE XVII

DISSOLUTION, WINDING UP, LIQUIDATION

A) Causes of Dissolution: The Company shall be dissolved on the occurrence of any of the following events, unless the remaining Members unanimously give their written consent to the continuance of the Company:

- (1) Termination of the term of existence specified herein, provided it is less than thirty (30) years.
- (2) Withdrawal, retirement or expulsion of a Member.
- (3) Death, disability (or if a corporation, dissolution) or bankruptcy of a Member.
- (4) Unanimous written consent of the Members.

B) Right to Continue Business: The remaining Members of the Company shall have the right to continue the business on the death, retirement, resignation, expulsion, bankruptcy or dissolution of a Member or occurrence of any other event that terminates the continued membership of a Member in the Company.

C) Payment if Company is Continued: If the remaining Members elect to continue the Company business under subparagraph (B) of this Article, they shall pay to the retiring, withdrawing or expelled Member, or to the estate of the deceased, the value of such Member's interest, as determined by subparagraph (D) of this Article, as of the date of the events enumerated in subparagraph (A). Payment shall be made within three (3) months.

D) Value of Member's Interest: The value of a Member's interest in the Company shall be computed by (1) adding the totals of (a) its capital account, (b) its income account, and (c) any other amounts owed to it by the Company; and (2) subtracting from the sum of

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the above totals the sum of the total of any amount owed by such Member to the Company without interest thereon.

E) Winding Up and Liquidation: On dissolution of the Company, if the Company business is not continued pursuant to subparagraph (B) of this Article, it shall be wound up and liquidated as quickly as circumstances will allow. The assets of the Company shall be applied to Company liabilities in the following order:

- (1) Amounts owing to creditors other than Members.
- (2) Amounts owing to Members other than for capital and profits.
- (3) Amounts owing to Members in respect to capital.
- (4) Amounts owing to Members in respect to profits.

ARTICLE XVIII NOTICE TO MEMBERS

All notices to the Members of the Company pursuant to these Articles shall be deemed effective when given by personal delivery or by the mailing by return receipt.

ARTICLE XIX AMENDMENTS

These Articles, except with respect to the vested rights of the Members, may be amended from time to time by unanimous consent of the Members, and the amendments shall be filed, duly signed by all Members of the Company, with the Florida Department of State.

ARTICLE XX MANAGERS AND OFFICERS

The initial Managers elected by the Members are:

Richard Millard	Address: 1101 Brickell Ave, Suite 1400, Miami, FL 33131
Raul Leal	Address: 1101 Brickell Ave., Suite 1400 Miami, FL 33131
George Ruff	Address: 410 Park Avenue, Suite 430 New York, NY 10022
Peter L. Sibley	Address: 3250 Mary Street, Suite 501 Miami, FL 33133

The Managers so elected shall perform the duties and responsibilities fixed by the Operating Agreement and shall serve until their respective successor are chosen.

The Managers of the Company are each individually authorized, empowered and directed by the Members, having so elected, to manage the business affairs of the

Company. Contracts, deeds, documents and instruments may be executed by either Manager, individually on behalf of the Members.

The Managers may in their discretion appoint "officers" from time to time for the company including but not limited to the following titles: Chairman of the Board, Vice Chairman of the Board, Chief Executive Officer, President, Senior Vice President, Vice President, Assistant Vice President, Treasurer, Assistant Treasurer, Secretary, and Assistant Secretary and such similar titles. The Managers are authorized to delegate so much of their authority from time to time to an officer so appointed by a Manager resolution as permitted under applicable Law. The initial officers and titles so appointed is as follows:

<u>OFFICERS</u>	<u>TITLE</u>
Richard Millard	Chief Executive Officer
Raul Leal	President, Asst. Secretary
Peter L. Sibley	Vice Chairman, Asst. Secretary, Vice President
George Ruff	Chairman of the Board, Vice President, Treasurer

The Managers and Officers so elected shall perform the duties and responsibilities fixed by the Operating Agreement and shall serve until their respective successors are chosen.

The Managers and Officers of the Company are each individually authorized, empowered and directed by the Members, having been so elected, to manage the business affairs of the Company. Contracts, deeds, documents and instruments may be executed by two Managers, or two Officers individually on behalf of the Members.

ARTICLE XXI REGISTERED AGENT

The initial Registered Agent of the Company shall be Arvin Peltz, whose address is 3250 Mary Street, Suite 500, Miami, Florida 33133.

IN WITNESS WHEREOF, the parties hereto have executed these Amended and Restated Articles of Organization on the 23 of Feb, 2004

Witnesses:

Print Name: Reynaldo Tirado

Print Name:

BETTY GRULLON

Richard Millard, Member and Manager



Reynaldo Tirado
Commission #DD223182
Expires: Jun 15, 2007
Bonded Thru
Atlantic Bonding Co., Inc.

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TALLAHASSEE, FLORIDA

NOTARY ACKNOWLEDGEMENT

The foregoing instrument was acknowledged before me this 23 day of February, 2004 by _____, who is personally known to me and who did (did not) take an oath.

My Commission Expires: _____ Notary Public

ACCEPTANCE OF RESIDENT AGENT

The undersigned, Arvin Peltz of 3250 Mary Street, Suite 500, Miami, Florida 33133 having been named as the Resident Agent of the Company, to accept service of process within the State of Florida for the Company at the place designated above, hereby agrees to act in this capacity and agrees to comply with the provisions of all statutes relative to the proper and complete performance of his duties.

Signed this ____ day of _____, 200__.

Arvin Peltz

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