

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L04000018561  
FILED 8:00 AM  
March 10, 2004  
Sec. Of State

**Article I**

The name of the Limited Liability Company is:  
NORD HOLDINGS LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:  
1650 NE 115TH STREET  
203  
NORTH MIAMI, FL. 33181

The mailing address of the Limited Liability Company is:  
1650 NE 115TH STREET  
203  
NORTH MIAMI, FL. 33181

**Article III**

The purpose for which this Limited Liability Company is organized is:  
ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The name and Florida street address of the registered agent is:  
JOYCE E NORD  
1650 NE 115TH STREET  
203  
NORTH MIAMI, FL. 33181

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: JOYCE E. NORD

## Article V

The name and address of managing members/managers are:

Title: MGRM  
JOYCE E NORD  
1650 NE 115TH ST #203  
NORTH MIAMI, FL. 33181

Title: MGRM  
JEFFREY C KURNS  
1650 NE 115TH ST #203  
NORTH MIAMI, FL. 33181

Signature of member or an authorized representative of a member

Signature: JOYCE E. NORD

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