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To: Division of Corporations
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From: Account Name : EMPIRE CORPORATE KIT COMPANY
Account Number : 072450003255
Phone : (305) 634-3694
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LIMITED LIABILITY COMPANY

R.D.M. DEVELOPMENT, L.L.C.

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**ARTICLES OF ORGANIZATION
OF
R.D.M. Development, L.L.C.**

ARTICLE I - NAME

The name of the Limited Liability Company is R.D.M. Development, L.L.C.

ARTICLE II - DURATION

The Limited Liability Company shall have perpetual existence commencing on the date of filing.

ARTICLE III - PURPOSE

The Limited Liability Company may engage in any activity or business permitted under the laws of the United States and the State of Florida and under the laws of any other country in the world.

ARTICLE IV - INITIAL REGISTERED AGENT

The name and address of the initial registered agent of this Limited Liability Company Robert D. McNair, 1816 N.W. 19th Street, Ft. Lauderdale, FL 33311.

ARTICLE V - PRINCIPAL OFFICE OF THE COMPANY

The principal office of this Limited Liability Company shall be 1816 N.W. 19th Street, Lauderdale, FL 33311.

ARTICLE VI - MEMBERS

The Members of this Limited Liability Company are as follows:

Name: Willie J. McNair
1816 N.W. 19th Street, Ft. Lauderdale, FL 33311.

Name: Robert D. McNair
1816 N.W. 19th Street, Ft. Lauderdale, FL 33311.

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ARTICLE VII - MANAGEMENT

The Limited Liability Company is to be Managed by one or more managers and is therefore a manager-managed company.

The initial managers of the Limited Liability Company are:

Willie J. McNair
1816 N.W. 19th Street
Ft. Lauderdale, FL 33311

Robert D. McNair
1816 N.W. 19th Street
Ft. Lauderdale, FL 33311

ARTICLE VIII - OPERATING AGREEMENT

The initial Operating Agreement of this Limited Liability Company shall be adopted by the initial Managers.

ARTICLE IX - INDEMNIFICATION

The Limited Liability Company shall indemnify and defend any Member, Manager, or Managing Member or any former Member, Manager or Managing Member to the full extent permitted by law.

ARTICLES X - AMENDMENT

This Limited Liability Company reserves the right to amend or repeal any provisions contained in these Articles of Organization, in accordance with the provisions of the Florida Statutes.

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IN WITNESS WHEREOF, and in accordance with §608.408(3), of the Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

Dated this 3rd day of March, 2004.


Willie J. McNair

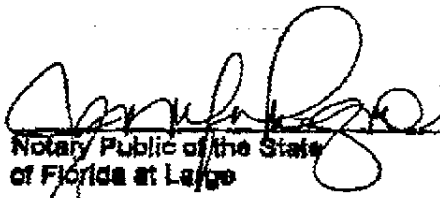
STATE OF FLORIDA)
COUNTY OF BROWARD)

BEFORE ME, the undersigned authority, personally appeared Willie J. McNair, who is personally known to me or who has provided a Florida Drivers license as identification to verify identity, and he subscribed the above Articles of Organization and he did freely and voluntarily acknowledge before me according to the law that he made and subscribed the same for the uses and purposes therein mentioned and set forth.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal at Broward County, Florida, this 3rd day of March, 2004.
My Commission Expires:



Jennifer Lozano
Commission # 00058657
Expires Oct. 31, 2005
Bonded Through
Atlantic Bonding Co., Inc.


Notary Public of the State
of Florida at Large

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TALLAHASSEE, FLORIDA

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R.D.M. Development, L.L.C.
Articles of Organization
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CERTIFICATE OF DESIGNATION REGISTERED AGENT/REGISTERED OFFICE

PURSUANT TO THE PROVISIONS OF CHAPTER 608 FLORIDA STATUTES, THE UNDERSIGNED LIMITED LIABILITY COMPANY, ORGANIZED UNDER THE LAWS OF THE STATE OF FLORIDA, SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/REGISTERED AGENT IN THE STATE OF FLORIDA.

1. The name of the Limited Liability Company is: R.D.M. Development, L.L.C.
2. The name and address of the registered agent and office is:

Robert D. McNair
1616 N.W. 19th Street
Ft. Lauderdale, FL 33311

The undersigned hereby accepts to act in the capacity of Registered Agent for R.D.M. Development, L.L.C., and further agrees to comply with the provisions of all statutes relative to the proper and complete discharge of his/her duties.

Dated this 3rd day of March, 2004.


Robert D. McNair

This instrument prepared by:
Neil A. De Leon, Esq.
44 West Flagler Street
Suite 325
Miami, Florida 33130
(305) 374-5494
Florida Bar No.: 957893

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