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Fax Number : (850) 205-0383

From:
Account Name : GRONEK & LATHAM, LLP
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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LIMITED LIABILITY COMPANY

Equine Management Services, LLC

Certificate of Status	0
Certified Copy	1
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DIVISION OF CORPORATIONS

[Handwritten signature]

**ARTICLES OF ORGANIZATION
OF
EQUINE MANAGEMENT SERVICES, LLC
a Florida Limited Liability Company**

The undersigned, being desirous of forming a limited liability company pursuant to Chapter 608, Florida Statutes, hereby certifies as follows:

1. Name of Limited Liability Company. The name of the limited liability company is **EQUINE MANAGEMENT SERVICES, LLC**, a Florida limited liability company (the "Company").
2. Period of Duration. The period of duration for the Company shall be perpetual.
3. Principal Office. The mailing address and street address of the principal office of the Company shall be 10707 Boca Pointe Drive, Orlando Florida 32836.
4. Agent for Service of Process; Address of Registered Agent. The initial registered agent of the Company for service of process shall be G&L Agent Services, Inc., 390 North Orange Avenue, Suite 600, Orlando, Florida 32801, Attention: President.
5. Right to Admit Additional Members. The Company shall have the right to admit additional members only with the consent of all members.
6. Manager Management. The Company shall be manager managed.

IN WITNESS WHEREOF, the undersigned has executed the Articles of Organization on this 17 day of February, 2004, in her capacity as a member of the Company


Doreen A. Barker

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ACCEPTANCE OF APPOINTMENT

The undersigned, G&L Agent Services, Inc., hereby acknowledges and accepts its appointment as registered agent of **EQUINE MANAGEMENT SERVICES, LLC**, a Florida limited liability company (the "Company"), and agrees to act in that capacity and to comply with the provisions of the Florida Limited Liability Company Act relative thereto. The undersigned is familiar with, and accepts, the obligations of a registered agent appointed as provided for in Chapter 608 of the Florida Statutes.

Dated this 17th day of February, 2004.

G&L AGENT SERVICES, INC., a Florida
corporation


Robert J. Gronek, President

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