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TRANSMITTAL LETTER

TO: Registration Section
Division of Corporations

SUBJECT: Manuel Madera Trucking, LLC

The enclosed Articles of Organization and fee(s) are submitted for filing.

Please return all correspondence concerning this matter to the following:

MANUEL MADERA , 3009 Lake Ellen Dr.
Tampa, Florida 33618

For further information concerning this matter, please call:

MANUEL MADERA, at 813) 961-0842 or 813) 945-6674 (cellular)


MANUEL MADERA

STREET ADDRESS:

Registration Section
Division of Corporations
409 E. Gaines Street
Tallahassee, Florida 32399

MAILING ADDRESS:

Registration Section
Division of Corporations
P.O. Box 6327
Tallahassee, Fla 32314

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ARTICLES OF ORGANIZATION

ARTICLE I. Name:

The name of the Limited Liability Company is:
MANUEL MADERA TRUCKING, LLC.


ARTICLE II - Address:

The mailing address and street address of the principal office
of the Limited Liability Company is:
3009 Lake Ellen Dr., Tampa, Florida 33618

**ARTICLE III- Registered Agent, Registered Office & Registered
Agent's Signature :**

The name and the Florida street address of the registered agent
are: *Manuel Madera*
3009 Lake Ellen Dr., Tampa, Florida 33618

Having been named as registered agent and to accept service of process for
the above stated limited liability company at the place designated in this
certificate, I hereby accept the appointment as registered agent and agree
to act in this capacity. I further agree to comply with the provisions of
all statutes relating to the proper and complete performance of my duties
and I am familiar with and accept the obligations of my position as regis-
tered agent as provided for in Chapter 608 F.S.



Registered Agent's Signature

ARTICLE IV - Duration

The period of duration for the Company is Perpetual.

ARTICLE V - Management

The Limited Liability Company is to be managed by one manager or
more managers and is, therefore, a manager-managed company.

The Company is to be managed by MANUEL MADERA.

Only the manager of the Company has the power and authority to
bind the Company in contracts with their parties.

ARTICLE VI - Members and Organizers

The name and address of the Company's member is:

MANUEL MADERA, 3009 Lake Ellen Dr., Tampa, Florida 33618


MANUEL MADERA

In accordance with section 608.408 (3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

January 22, 2004.


MANUEL MADERA

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