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DIVISION OF CORPORATION

**LIMITED LIABILITY COMPANY**

**N. BAY VILLAGE EQUITIES, LLC.**

Certificate of Status	1
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ARTICLES OF ORGANIZATION

OF

N. BAY VILLAGE EQUITIES, LLC.

The undersigned members to these Articles of Organization hereby associate themselves together to form a Limited Liability Company under the laws of the State of Florida.

ARTICLE I  
NAME

The name of this Limited Liability Company is: N. BAY VILLAGE EQUITIES, LLC.

ARTICLE II  
GENERAL NATURE OF BUSINESS

The Limited Liability Company may engage in any activity or business permitted under the laws of the United States and of the State of Florida.

ARTICLE III  
TERM OF EXISTENCE

This Limited Liability Company is to exist perpetually. The Limited Liability Company's business will continue without regard to the death, retirement, resignation, expulsion, bankruptcy or dissolution of a member or the occurrence of any other event which terminates the continued membership of a member in the Limited Liability Company.

ARTICLE IV  
ADDRESS

The principal office and mailing address of this Limited Liability Company in the State of Florida is 146 WEST SUNRISE AVENUE, CORAL GABLES, FL 33133. The Board of Managers may from time to time move the principal office to another address in Florida.

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ARTICLE V  
REGISTERED OFFICE, REGISTERED AGENT

That N. BAY VILLAGE EQUITIES, LLC., desiring to organize under the laws of the State of Florida, with its principal office as indicated in the Articles of Organization at the County of Miami-Dade, State of Florida, hereby designates ARAZOZA & FERNANDEZ-FRAGA, P.A., as its Registered Agent to accept services within the State. The registered office of the Limited Liability Company shall be 2100 Salzedo Street, Suite 300, Coral Gables, FL 33134.

ARTICLE VI  
MANAGEMENT

The Limited Liability Company is to be managed by one or more managers and is, therefore, a manager - managed company. The Initial Manager shall be MARIA LUISA ITURREGUI of 146 WEST SUNRISE AVENUE, CORAL GABLES, FL 33133.

WITNESS the hand and seal of the members in Miami-Dade County, State of Florida, this 12TH day of December, 2003.

Sole Member

  
ANTONIO ORTEGA NAVARRO

STATE OF FLORIDA            )  
  ) SS:  
COUNTY OF MIAMI-DADE    )

PERSONALLY appeared before me, ANTONIO ORTEGA NAVARRO, who produced PR DRIV. LIC as identification or is personally known to me, as original member of N. BAY VILLAGE EQUITIES, LLC., who being by me first duly sworn, acknowledges that he signed the same for the purposes therein expressed.

WITNESS my hand and seal at Miami-Dade County, Florida this 12TH day of December, 2003.

  
NOTARY PUBLIC, STATE OF FLORIDA  
AT LARGE

My commission expires:



Ana M. Bancian  
Commission # 00900392  
Expires Feb. 26, 2004  
Bonded Thru  
Atlantic Bonding Co., Inc.

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**CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.**

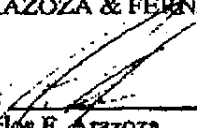
In compliance with Section 48.091, Florida statutes, the following is submitted:

FIRST: That N. BAY VILLAGE EQUITIES, LLC., desiring to organize or qualify under the laws of the State of Florida, with its principal place of business at the County of Miami-Dade, State of Florida, has named ARAZOZA & FERNANDEZ-FRAGA, P.A., as its Registered Agent to accept services within the State. The registered office of the Registered Agent shall be 2100 Salzedo Street, Suite 300, Coral Gables, FL 33134.

Having been named to accept service of process for the above stated Limited Liability Company, at the place designated in this certificate, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.

The Registered Agent

ARAZOZA & FERNANDEZ-FRAGA, P.A.

By:   
Carlos F. Arazoza  
Managing Director  
Date: December 12, 2003

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