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Special Instructions to I	Filing Offi	cer:
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TRANSMITTAL LETTER

	- 100 X1 40 14 EE E E E	ID DDX I		
TO: Registration Section Division of Corporations				
SUBJECT:	Spicer Insula			
	(Name of Limited Li	ability Comp	any)	
The enclosed Articles of Organiza	tion and fee(s) are subm	nitted for filin	g.	
Please ref	um all correspondence o	concerning th	is matter to the following:	
	Bruce S	Spicer		
	(Nam	e of Person)		
	Spicer Insu		LC	
	2609 SE Lar	v ^(Company) Ivale Sti	reet	
	(/	Address)		
	Lake City,	FI 32024	4	_
	(City/Stat	te and Zip Code	;)	~
For further information concerning	g this matter, please call	:		
Sadie Pettrey	at (386	590-6220	_
(Name of Person)		(Area Code	& Daytime Telephone Number)	03 DEC 22
				22
				32 - 3

STREET ADDRESS: Registration Section
Division of Corporations
409 E. Gaines Street Tallahassee, Florida 32399 MAILING ADDRESS: Registration Section Division of Corporations P.O. Box 6327 Tallahassee, Florida 32314

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

The name of the Limited Liability Company is:				
Spicer Insulation,LLC				
ARTICLE II - Address: The mailing address and stree	et address of the princ	ipal office of the Limited Liability Cor	mpany is:	
Principal Office Address: 2609 SE Lanvale Street		Mailing Address: SAME		
				laka City El 22024
Lake City, FL 32024				
		ffice, & Registered Agent's Signatur istered agent are:		
ARTICLE III - Registered		istered agent are:	O3 DEC	
ARTICLE III - Registered	eet address of the regi	istered agent are:		
ARTICLE III - Registered	eet address of the regi Sadie Pettr	ey	03 DEC 22	
ARTICLE III - Registered The name and the Florida str	Sadie Pettr	ey Place	O3 DEC	

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, Florida Statutes..

Registered Agent's Signature

Page 1 of 2 (CONTINUED)

ARTICLE IV- Manager(s) or Man The name and address of each Mana	naging Member(s): ger or Managing Member is as follows:
Title: "MGR" = Manager "MGRM" = Managing Member	Name and Address:
MGR	Bruce Spicer
	2609 SE Lanvale Street
	Lake City, Fl 32024
(Use attachment if necessary)	
NOTE: An additional article mus	t be added if an effective date is requested.
Druce	Source
Signature of a member or	an authorized representative of a member.
	608.408(3), Florida Statutes, the execution

Filing Fees:

\$100.00 Filing Fee for Articles of Organization
\$ 25.00 Designation of Registered Agent
\$ 30.00 Certified Copy (Optional)

that the facts stated herein are true.)

\$ 5.00 Certificate of Status (Optional)

Typed or printed name of signee