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LIMITED LIABILITY COMPANY

Erich Properties, LLC

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**ARTICLES OF ORGANIZATION
OF
ERICH PROPERTIES, LLC**

The undersigned, acting as organizer of this limited liability company pursuant to Chapter 608 of the Florida Statutes, hereby forms a limited liability company under the laws of the State of Florida and adopts the following Articles of Organization for such limited liability company:

ARTICLE I - NAME OF COMPANY

The name of the limited liability company is Erich Properties, LLC (the "Company").

ARTICLE II - PRINCIPAL OFFICE

The street address, and the mailing address, of the principal office of the Company is 241 Tangier Avenue, Palm Beach, Florida 33480.

ARTICLE III - REGISTERED AGENT AND REGISTERED OFFICE

The street address of the initial registered office of the Company in the State of Florida, and the name of the registered agent of the Company at that address, are:

W. Alan Dayton
241 Tangier Avenue
Palm Beach, Florida 33480

ARTICLE IV - MANAGEMENT

The Company is to be a manager-managed company. The names and addresses of the initial managers of the Company are:

Eric Levine
133 Commonwealth Avenue, #6
Boston, Massachusetts 03226

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Richard H. Kettles
160 Kenwood Way
San Francisco, California 94127

ARTICLE V - EFFECTIVE DATE

The effective date of these Articles of Organization, and the beginning of the existence of the Company, shall be the date of filing of these Articles of Organization with the Florida Department of State.

The undersigned member has made and subscribed these Articles of Organization this 19th day of December, 2003.

Under penalties of perjury I declare that I have read the foregoing and know the contents thereof and that the facts stated herein are true and correct.

JRM INVESTMENTS PARTNERSHIP LLP, a
Florida limited liability partnership, Sole Member

By Joanne M. Dayton
Joanne M. Dayton, Managing Partner

STATEMENT OF ACCEPTANCE OF REGISTERED AGENT

Having been named as registered agent to accept service of process for the above referenced limited liability company, at the place designated in the foregoing Articles of Organization, I hereby accept such appointment and agree to act in such capacity. I further agree to comply with the provisions of all statutes relevant to the proper and complete performance of the duties of a registered agent, and I am familiar with, and accept the duties and obligations of, Section 608.415 of the Florida Statutes.

W. Alan Dayton
W. Alan Dayton

Date: December 19, 2003

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