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To: Division of Corporations
Fax Number : (850) 205-0383

From: Account Name : FAS-T CORP. AGENTS, INC.
Account Number : 071001002335
Phone : (305) 599-0839
Fax Number : (305) 716-0346

LIMITED LIABILITY COMPANY
GRA CONCRETE, L.L.C.

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ARTICLES OF ORGANIZATION FOR
GRA Concrete, L.L.C.

ARTICLE I - NAME

The name of this limited liability company shall be GRA Concrete, L.L.C.

ARTICLE II - DURATION

The limited liability company shall have perpetual existence.

ARTICLE III - PURPOSE AND POWERS

Except as restricted by these Articles of Organization, this limited liability company is organized for each and every legal and lawful purpose for which a limited liability company may be organized pursuant to the Florida Limited Liability Company Act.

Except as restricted by these Articles of Organization, this limited liability company shall have and may exercise all powers and rights which a limited liability company may exercise under Florida Law, or laws of the United States of America.

ARTICLE IV - PRINCIPAL OFFICE

The mailing address and the street address of this limited liability company shall be:

1664 West 84th Street
Hialeah, FL 33014

Prepared by: Carlos M. de Rojas
1790 West 49th Street Suite 315
Hialeah, FL 33012
305-558-6795

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ARTICLE V - REGISTERED AGENT AND OFFICE

The initial registered agent for this limited liability company and the street address of the initial agent are:

Raynell Quiriello
1664 West 84th Street
Hialeah, FL 33014

ARTICLE VI - ADDITIONAL MEMBERS

This limited liability company may admit additional members subject to approval by unanimous vote of the existing members.

ARTICLE VII - INITIAL MANAGERS

This limited liability company shall be managed by one or more members. This limited liability company shall initially have three managing members. The number of managing members of this company may be changed in accordance with the regulations of the company. The names and addresses of the initial managing members are as follows:

Raynell Quiriello, MGRM
1664 W. 84th Street
Hialeah, FL 33014

Esio F. Galardi, MGRM
2830 N.W. 94th Street
Miami, FL 33147

Alberto P. Rubio, MGRM
5411 S.W. 2nd Street
Miami, FL 33134

The initial managing members shall serve indefinitely, or until his or her successor is elected and qualified, or until his or her death or resignation.

ARTICLE VIII - REGULATIONS

The regulations of this limited liability company may only be adopted, amended, altered or repealed by the unanimous vote of the members.

ARTICLE IX - MEMBERS' RIGHT TO CONTINUE BUSINESS

The members remaining after death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member or any event which terminates the membership of a member, have the right to continue the business of this limited liability company subject to the approval by unanimous vote of the remaining members; provided that at least one (1) member remains.

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ARTICLE X - AMENDMENT

The limited liability company reserves the right to amend, alter or repeal any provision contained in these Articles of Organization in accordance with the Florida Limited Liability Company Act.

IN WITNESS WHEREOF, the undersigned have executed these Articles of Organization this 15th day of December, 2003



Raynell Quiriello, MGRM

**CERTIFICATE OF DESIGNATION OF
REGISTERED AGENT/REGISTERED OFFICE**

The name of the limited liability company is GRA Concrete, L.L.C.

The name and address of the registered agent and office is:

Raynell Quiriello
1664 W. 84th Street
Hialeah, FL 33014

Having being named as registered agent and to accept service of process for the above-named limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes related to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

DATED this 15th day of December, 2003



Raynell Quiriello

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TALLAHASSEE, FLORIDA

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