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TRANSMITTAL LETTER

TO: Registration Section
Division of Corporations
P.O. Box 6327
Tallahassee, Florida 32314

SUBJECT: Brace Tractor Service, L.L.C.

The enclosed Articles of Organization and fee(s) are submitted for filing.

Please return all correspondence concerning this matter to the following:

Douglas L. Brace

2500 Alicia Acres Lane

St. Augustine, Florida 32092

For further information concerning this matter, please call:

Douglas L. Brace - 904-823-9958

A check made payable to the Florida Department of State is enclosed for the following:

\$ 100.00	Filing Fee for Articles of Incorporation
\$ 25.00	Designation of Registered Agent
\$ 30.00	Certified Copy (OPTIONAL)
\$ 155.00	Total

TED

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

KNOW ALL MEN BY THESE PRESENTS: That Douglas L. Brace, desiring to form a limited liability company for the purposes set forth herein and in conformance with the Florida Limited Liability Company Act, Chapter 608, F.S., do establish:

ARTICLE I - Name:

That the name of the limited liability company is: Brace Tractor Service, L.L.C.

ARTICLE II - Address:

That the mailing address and street address of the principal office of the limited liability company is:

Principal Office Address:

Mailing Address:

2500 Alicia Acres Lane St. Augustine, Florida 32092 2500 Alicia Acres Lane St. Augustine, Florida 32092

ARTICLE III - Registered Agent, Registered Office, & Resident Agent's Signature:

That the name and the Florida street address of the Registered Agent are:

Tavie Michele Perry 2500 Alicia Acres Lane St. Augustine, Florida 32092

Having been named as Registered Agent and to accept service of process for the above: stated limited liability company at the place designated in this certificate, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

(Registered Agent's Signature)

Page 1 of 3

ARTICLE IV – PURPOSE

That the purpose for which this limited liability company is organized is primarily to provide construction services in the areas of land clearing, excavation services and all related activities and other goods and services that are permitted by law, within and without the State of Florida as the laws of the State of Florida and other states permits.

ARTICLE V - Manger(s) or Managing Member(s):

That the name and address of the Manager(s) or Managing Member(s) are:

<u>Title:</u> Name and Address:

Managing Member Douglas L. Brace

2500 Alicia Acres Lane

St. Augustine, Florida 32092

ARTICLE VI - Assignment of Interest and Taxation

A. - Assignment of Interest

That the Articles of Organization set forth in this document establish a member-managed limited liability company with a single member, Douglas L. Brace. Douglas L. Brace does hereby freely and without condition assign a fifty percent (50 %) interest in the limited liability company Brace Tractor Service, L.L.C., to Tavie Michele Perry. This assignment is intended to be permanent during the life of Brace Tractor Service, L.L.C., and may be changed, altered or revoked only with the express, written consent and approval of Tavie Michele Perry.

B. - Taxation

That the limited liability company created by these Articles of Organization is disregarded as an entity separate from its owner for federal income tax purposes and, therefore, its activities for purposes of taxation under Chapter 220, F.S., is treated in the same manner as a sole proprietorship, branch, or division of the owner as set forth in Chapter 608.471, F.S. Such tax treatment shall remain in force and effect as long as the limited liability company created by these Articles of Organization lawfully qualifies for such tax treatment.

ARTICLE VII - Duration

That the period of duration of this limited liability company is thirty years from the date of filing hereof with the Florida Department of State, unless sooner dissolved as provided by Florida law.

REQUIRED SIGNATURE:

(Member)

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts herein are true.)

Douglas L. Brace (Typed name of signee)