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FLORIDA LARREA

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To:

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From:

Account Name : LINDA LARREA, P.A.  
Account Number : TL9990000247  
Phone : (305)858-5558  
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## LIMITED LIABILITY COMPANY

Pan American Holdings, LLC

Certificate of Status	1
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Estimated Charge	\$160.00

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**ARTICLES OF ORGANIZATION  
OF  
PAN AMERICAN HOLDINGS, LLC**

These Articles of Organization are made for the purpose of organizing a Florida Limited Liability Company under the Florida Limited Liability Company Act (Florida Statutes Chapter 608).

1. Name. The name of this limited liability company is **PAN AMERICAN HOLDINGS, LLC**
2. Duration. The latest date upon which the limited liability company is to dissolve is January 1, 2043.
3. Mailing Address and Street Address. The Company's mailing and street address is: **2199 Ponce de Leon Blvd., Suite 200, Miami, Florida 33134.**
4. Registered Agent and Office. ~~The~~ name of the initial registered agent of the Company is **DADE CORPORATE SERVICES, INC.**. The street address of the initial registered agent of the Company is **2300 Coral Way, Suite 103, Miami, Florida 33145.**
5. Additional Members. Additional members to the Company may be admitted, but only in accordance with the Operating Agreement for the Company.
6. Termination of Membership. If a member of the Company dies, retires, resigns, is expelled, is dissolved, experiences bankruptcy, or upon the occurrence of any other event which terminates the continued membership of a member in the Company, the remaining members may, by unanimous written agreement, continue the business of the Company.
7. Management of the Company. The management of the limited liability company is reserved to the members, through a managing member. The following will be the initial managing member:

Name and Address:

Carlos C. Lopez-Cantera

**2199 Ponce de Leon Blvd.  
Suite 200  
Miami, FL 33134**

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8. Regulations. The members shall have the power to adopt, alter, amend, or repeal regulations of the Company containing provisions for the regulation and management of the affairs of the Company.
9. Date of Existence of the Company. The existence of the Company shall commence on the date of filing the Articles of Organization by the Florida Department of State.

The undersigned executed these Articles of Organization effective as of the 2 day of October, 2003.



Carlos C. Lopez-Cantera  
Managing Member

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**CERTIFICATE OF DESIGNATION OF  
REGISTERED AGENT/REGISTERED OFFICE**

PURSUANT TO THE PROVISIONS OF SECTION 608.415, FLORIDA STATUTES, THE UNDERSIGNED LIMITED LIABILITY COMPANY SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/REGISTERED AGENT, IN THE STATE OF FLORIDA.

1. The name of the limited liability company is:

**PAN AMERICAN HOLDINGS, LLC**

2. The name and address of the registered agent and office is:

**Dade Corporate Services  
2300 Coral Way, Suite 103  
Miami, Florida 33145**

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

**DADE CORPORATE SERVICES**  
Registered Agent

  
Vivian Williams  
President

(Date) *October 2, 2003*

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