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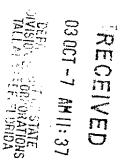
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ARTICLES OF ORGANIZATION

OF

HIGHLANDS PROPERTY, L.L.C.



The undersigned member adopts the following Articles of Organization for the limited liability company named below pursuant to Chapter 608, Florida Statutes ("Limited Liability Company Act") of the State of Florida.

ARTICLE 1 Name

1.01. The name of the limited liability company is HIGHLANDS PROPERTY, L.L.C.

ARTICLE 2 Mailing and Street Addresses

2.01 The street address of the limited liability company is 1800 N.W. 49th Street, Suite 120, Fort Lauderdale, Florida 33309 and the mailing address of the limited liability company is P.O. Box 11066, Fort Lauderdale, Florida 33339-1066.

ARTICLE 3 Registered Office and Agent

- 3.01. **Registered Office.** The street address of the initial registered office of the limited liability company is 1800 N.W. 49th Street, Suite 120, Fort Lauderdale, Florida 33309.
- 3.02. **Registered Agent.** The name of the initial registered agent of the limited liability company at the above office is John A. Watson.

ARTICLE 4 Period of Existence

4.01. The limited liability company shall have perpetual existence.

ARTICLE 5 Business Purposes

5.01. The limited liability company is organized for the purpose of acquiring, developing, and operating real property and for the purpose of transacting any lawful business which may be conducted by a limited liability company.

ARTICLE 6 Management

- 6.01. **Management.** The property, business and affairs of the limited liability company shall be managed by a Manager. The limited liability company shall be a manager-managed company.
- 6.02. Names and Addresses. The names and business addresses of the initial members of the limited liability company are:

Western Advisors Limited P.O. Box 3483, Road Town Tortola British Virgin Islands

IN WITNESS WHEREOF, the organizer, by the signature below, affirms under penalty of perjury the truth of the matters set in these articles of organization on this 6th day of October, 2003.

JOHN A. WATSON Authorized Representative

CERTIFICATE DESIGNATING PLACE OF REGISTERTED OFFICE FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED

JOHN A. WATSON 1800 N.W. 49th Street Suite 120 Fort Lauderdale, Florida 33309

IN COMPLIANCE WITH SECTIONS 608.407, AND 608.415, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED:

FIRST, THAT HIGHLANDS PROPERTY, L.L.C. DESIRING TO ORGANIZE OR QUALIFY UNDER THE LAWS OF THE STATE OF FLORIDA, WITH ITS PRINCIPAL PLACE OF BUSINESS AT 1800 N.W. 49TH STREET, SUITE 120, FORT LAUDERDALE, FLORIDA 33309 AND ITS REGISTERED OFFICE AT 1800 N.W. 49TH STREET, SUITE 120, FORT LAUDERDALE, FLORIDA 33309, HAS NAMED JOHN A. WATSON, 1800 N.W. 49TH STREET, SUITE 120, FORT LAUDERDALE, FLORIDA 33309, AS ITS AGENT TO ACCEPT SERVICE OF PROCESS WITHIN FLORIDA.

SIGNATURE:

JOHN A. WATSON

TITLE: Authorized Representative

DATED: October 6, 2003

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED LIMITED LIABILITY COMPANY, AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY AGREE TO ACT IN THIS CAPACITY, AND I FURTHER ACCEPT TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES

SIGNATURE:

JOHN A. WATSON Registered Agent

DATE: October 6, 2003.

WESTERN ADVISORS LIMITED P.O. Box 3483, Road Town Tortola British Virgin Islands

John A. Watson Watson & Associates, P.A. d/b/a The Law Office of John A. Watson 1800 N.W. 49th Street Suite 120 Fort Lauderdale, Florida 33309

: 1ª October 2003

Dear Mr. Watson,

Re. : Highlands Property, L.L.C.

On behalf of Western Advisors Limited, I am writing this letter to direct you to immediately form a Florida Limited Liability Company known as Highlands Property, L.L.C. and hereby authorize you to execute the Articles of Organization for said L.L.C. on behalf of Western Advisors Limited which shall be the sole member of the L.L.C.

Thank you for prompt attention to this matter.

Yours sincerely,

For Western Advisors Limited,

Roeland P. Pels

Romain Cnockaert