

Sent by: STEARNS, WEAVER

Division of Corporations

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To:

Division of Corporations\*  
Fax Number : (850) 205-0383

From:

Account Name : STEARNS WEAVER MILLER, ET AL.  
Account Number : 076077002504  
Phone : (305) 789-3200  
Fax Number : (305) 789-3395

LIMITED LIABILITY COMPANY

NORCAR Enterprises, LLC

Certificate of Status	1
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Estimated Charge	\$160.00

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AND  
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**ARTICLES OF ORGANIZATION  
OF  
NORCAR ENTERPRISES, LLC**

The undersigned, for the purpose of forming a limited liability company under the Florida Limited Liability Company Act, Florida Statutes Chapter 608, as amended, hereby makes, acknowledges and files the following Articles of Organization.

**ARTICLE I  
NAME**

The name of the Limited Liability Company is NORCAR Enterprises, LLC (the "Company").

**ARTICLE II  
ADDRESS**

The mailing address and street address of the principal office of the Company is 21 Almeria Avenue, Coral Gables, Florida 33134.

**ARTICLE III  
DURATION**

The period of duration for the Company shall be perpetual.

**ARTICLE IV  
REGISTERED OFFICE AND AGENT AND ADDRESS**

The name and street address of the registered agent of the Company in the State of Florida are:

Name

✓  
Stearns Weaver Miller Weissler  
Alhadeff & Sitterson, P.A.

Address

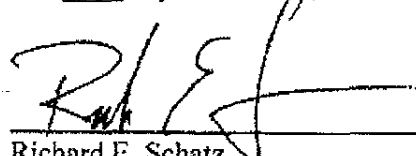
c/o Richard E. Schatz  
150 West Flagler Street  
2200 Museum Tower  
Miami, Florida 33130

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IN WITNESS WHEREOF, the undersigned member has made and subscribed these Articles of Organization for the foregoing uses and purposes this 3rd day of October, 2003.

  
Richard E. Schatz  
Authorized Representative of Members

CERTIFICATE OF DESIGNATION OF  
REGISTERED AGENT/REGISTERED OFFICE

Pursuant to the provisions of Section 608.415, Florida Statutes, the undersigned submits the following statement to designate a registered office and registered agent in the State of Florida.

1. The name of the Company is NORCAR Enterprises, LLC.
2. The name and street address of the registered agent and office are:

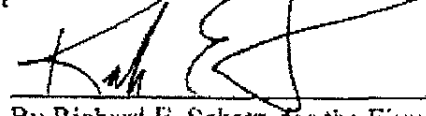
Stearns Weaver Miller Weissler Alhadeff & Sitterson, P.A.  
c/o Richard E. Schatz  
150 West Flagler Street, Suite 2200  
Miami, Florida 33130

REGISTERED AGENT'S ACCEPTANCE

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, Stearns Weaver Miller Weissler Alhadeff & Sitterson, P.A. hereby accepts the appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties, and is familiar with and accepts the obligations of its position as registered agent as provided for in Chapter 608, Florida Statutes.

Dated: October 3rd 2003

STEARNS WEAVER MILLER WEISSLER  
ALHADEFF & SITTERSON, P.A.

  
By Richard E. Schatz, for the Firm

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