

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L03000037318
FILED 8:00 AM
October 01, 2003
Sec. Of State

Article I

The name of the Limited Liability Company is:

D & M, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

20750 W. DIXIE HWY
NO. MIAMI BEACH, FL. US 33180

The mailing address of the Limited Liability Company is:

20750 W. DIXIE HWY
NO. MIAMI BEACH, FL. US 33180

Article III

The purpose for which this Limited Liability Company is organized is:

ANY AND ALL LAWFUL BUSINESS.

Article IV

The name and Florida street address of the registered agent is:

LEOPOLD, KORN & LEOPOLD, P.A.
20801 BISCAYNE BLVD.
STE 501
AVENTURA, FL. 33180

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: JENNIFER SNYDER

Article V

The name and address of managing members/managers are:

Title: MGRM
MAURICIO GOLDRING
20750 W. DIXIE HWY
NO. MIAMI BEACH, FL. 33180 US

Title: MGRM
DANIEL PEREDNIK
3789 N.E. 209 TERR.
AVENTURA, FL. 33180 US

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Article VI

The effective date for this Limited Liability Company shall be:

09/26/2003

Signature of member or an authorized representative of a member

Signature: MAURICIO GOLDRING