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Florida Department of State
Division of Corporations
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To: Division of Corporations
Fax Number : (850)205-0383

From: Account Name : EMPIRE CORPORATE KIT COMPANY
Account Number : 072450003255
Phone : (305) 634-3694
Fax Number : (305) 633-9696

DIVISION OF CORPORATION

03 SEP 29 AM 8:10

RECEIVED

LIMITED LIABILITY COMPANY

KARIN MODELS OF AMERICA, LLC

Certificate of Status	0
Certified Copy	1
Page Count	03
Estimated Charge	\$155.00

03 SEP 29 AM 10:14

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APPROVAL FILED

Handwritten signature and date: 03-29-03

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ARTICLES OF ORGANIZATION

FOR

KARIN MODELS OF AMERICA, LLC

A Florida Limited Liability Company

ARTICLE I - NAME:

The name of the Limited Liability Company is:

Karin Models of America, LLC

ARTICLE II - ADDRESS:

The mailing address and street address of the principal office of the Limited Liability Company is:

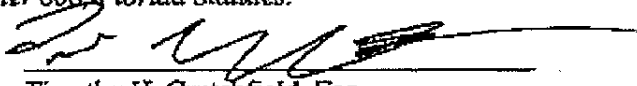
846 Lincoln Road
Third Floor
Miami Beach, Florida 33139

ARTICLE III - Registered Agent, Registered Office & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

Timothy H. Crutchfield, Esq.
25 S.E. 2nd Ave.
Suite 1020
Miami, Florida 33131

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, Florida Statutes.


Timothy H. Crutchfield, Esq.

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STATE OF FLORIDA
SECRETARY OF STATE

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ARTICLE IV - The Managing Member:

The name and address of the Managing Member is as follows:

Jeff Fuller
846 Lincoln Road
Third Floor
Miami Beach, FL 33139

REQUIRED SIGNATURE:



Signature of a member or an authorized representative of a member.

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

JEFF FULLER

03 SEP 29 AM 10:14
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