

# L030000035439

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To:  
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**EFFECTIVE DATE**

9-18-03

From:  
Account Name : CORPORATE CREATIONS INTERNATIONAL INC.  
Account Number : 110432003053  
Phone : (305) 672-0686  
Fax Number : (305) 672-9110

## LIMITED LIABILITY COMPANY

### INCA, LLC

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## ARTICLES OF ORGANIZATION

### Article I. Name

The name of this Florida limited liability company is:  
INCA, LLC

### Article II. Address

The Company's street and mailing address is:  
INCA, LLC  
5601 Collins Avenue  
#882  
Miami Beach FL 33140

### Article III. Registered Agent

The name and street address of the Company's registered agent is:  
Lizabeth F. Calvo  
328 Crandon Boulevard  
Suite 226  
Key Biscayne FL 33149

### Article IV. Transferability of Membership Interests

No members shall have the right to assign their membership interests in the Company without the written agreement of all of the membership interests, unless otherwise provided in the Company's Operating Agreement. If the assignment is not approved by all of the membership interests, the assignee shall have no right to become a member, to participate in the management of the Company, or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

Lizabeth F. Calvo | FL Bar Member 40657  
Lizabeth F. Calvo, P.A.  
328 Crandon Boulevard  
Suite 226  
Key Biscayne FL 33149  
305-365-0902

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Article V. Management

This will be a member-managed company. The name and address of each member is:

MARIA ALEJANDRA ORTELLI  
5601 Collins Avenue #882 Miami Beach FL 33140

Article VI. Company Existence

The Company's existence shall begin effective as of September 18, 2003.

The undersigned authorized representative of a member executed these Articles of Organization on September 18, 2003.



LIZABETH F. CALVO  
by V. Cine as attorney-in-fact

Lizabeth F. Calvo | FL Bar Member 40657  
Lizabeth F. Calvo, P.A.  
328 Crandon Boulevard  
Suite 226  
Key Biscayne FL 33149  
305-365-0902

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## STATEMENT OF REGISTERED AGENT

LIMITED LIABILITY COMPANY:  
INCA, LLC

REGISTERED AGENT/OFFICE:  
Lizabeth F. Calvo  
328 Crandon Boulevard  
Suite 226  
Key Biscayne FL 33149

I agree to act as registered agent to accept service of process for the company named above at the place designated in this Statement. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

  
LIZABETH F. CALVO  
by V. Cine as attorney-in-fact

Date: September 18, 2003

Lizabeth F. Calvo | FL Bar Member 40657  
Lizabeth F. Calvo, P.A.  
328 Crandon Boulevard  
Suite 226  
Key Biscayne FL 33149  
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