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Account Name : EMPIRE CORPORATE KIT COMPANY

Account Number : 072450003255 Phone : (305)634-3694 Fax Number : (305)633-9696

LIMITED LIABILITY COMPANY

west biscayne holdings, llc

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ARTICLES OF ORGANIZATION OF

WEST BISCAYNE HOLDINGS, LLC

The undersigned hereby subscribes these Articles of Organization for the purposes of organizing a limited liability company under the laws of the State of Florida.

I. Name

The name of the Limited Liability Company is West Biscayne Holdings, LLC (the "Company").

II. Principal Office

The mailing and street address of this Company's principal office shall be Suite 200 Grand Bay Plaza, 2665 South Bayshore Drive, Miami, Florida 33133.

III. REGISTERED AGENT AND REGISTERED OFFICE

The registered agent of this Company shall be Eduardo J. Garcia, whose business address is Suite 200 Grand Bay Plaza, 2665 South Bayshore Drive, Miami, Florida 33133, which shall be the registered office of this limited liability company.

IV. Management by Member

This Company shall be member-managed company with Eduardo J. Garcia serving as a managing-member.

Eduardo I Garcia

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STATEMENT OF ACCEPTANCE OF

REGISTERED AGENT OF WEST BISCAYNE HOLDINGS, LLC

In accordance with the Florida Limited Liability Company Act, sections 608.407(1)(d) and 608.415(2), the undersigned hereby accepts the appointment as registered agent of the above captioned limited liability company. The registered agent further acknowledges that Suite 200 Grand Bay Plaza, 2665 South Bayshore Drive, Miami, Florida 33133 is the business office address of the registered agent, which will be the registered office of the limited liability company for the service of process.

Date: August 13, 2003

Eduardo J. Garcia

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