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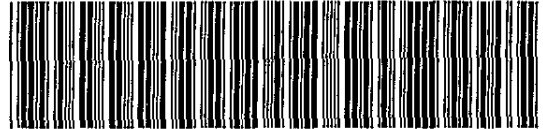
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July 28, 2003

Registration Section
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

Re: J.A.M. Investments, L.L.C.

Gentlemen:

The enclosed Articles of Organization and fees are submitted for filing. Please return all correspondence concerning this matter to the following:

Thomas E. Marriott
561 Rhine Avenue
Tampa, FL 33606

If you have any questions or further information is required, please feel free to call on me.

Very truly yours,



Jack M. Larkin

JML:ibh

Enclosures

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**ARTICLES OF ORGANIZATION
OF
J.A.M. INVESTMENTS, L.L.C.**

The undersigned, for the purpose of forming a limited liability company under the Florida Limited Liability Company Act, F.S. Chapter 608, hereby make, acknowledge, and file the following Articles of Organization.

ARTICLE I – NAME

The name of the limited liability company shall be J.A.M. INVESTMENTS, L.L.C.

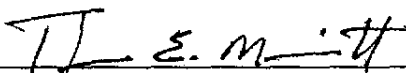
ARTICLE II – ADDRESS

The mailing address and street address of the principal office of the company is 561 Rhine Avenue, Tampa, Florida 33606.

**ARTICLE III – REGISTERED AGENT,
REGISTERED OFFICE & REGISTERED AGENT'S SIGNATURE**

The name and the Florida street address of the registered agent are: THOMAS E. MARRIOTT, 561 Rhine Avenue, Tampa, Florida 33606.

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.



Registered Agent's Signature

ARTICLE IV – CAPITAL CONTRIBUTIONS

The members of the company shall contribute to the capital of the company the cash or property set forth in Exhibit "A".

ARTICLE V – ADDITIONAL CAPITAL CONTRIBUTIONS

Each member shall make additional capital contributions to the company only on the unanimous consent of all the members, or as provided in the regulations.

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ARTICLE VI – ADMISSION OF NEW MEMBERS

Except as set forth in the regulations, no additional members shall be admitted to the company except with the unanimous written consent of all the members of the company and on such terms and conditions as shall be determined by all the members. A member may transfer his or her interest in the company as set forth in the regulations of the company, but the transferee shall have no right to participate in the management of the business and affairs of the company or become a member unless 100% of the members of the company other than the member proposing to dispose of his or her interest approve of the proposed transfer by written consent.

ARTICLE VII – MANAGEMENT

The company shall be managed by the members in accordance with regulations adopted by the members for the management of the business and affairs of the company. These regulations may contain any provisions for the regulation and management of the affairs.

The name and address of each Manager or Managing Member is as follows:

Title:

“MGR” = Manager

“MBRM” - Managing Member

Name and Address:

MGR

Thomas E. Marriott
561 Rhine Avenue
Tampa, Florida 33606

MBRM

Anthony Falcon
1101 West Charter
Tampa, Florida 33602

MBRM

Jason Rogozinski
2502 Ridgewood Avenue
Tampa, Florida 33602

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REQUIRED SIGNATURE:



THOMAS E. MARRIOTT

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated hereon are true.)

EXHIBIT 'A'

Each member contributes an undivided one-third interest in the following real properties:

Lot 4, Block 32, TAMPA OVERLOOK SUBDIVISION, as per map or plat thereof recorded in the Public Records of Hillsborough County, Florida. Street address: 9802 N. Brooks, Tampa, Florida 33612. Folio #144494.0000.

Lot 5, Block 32, TAMPA OVERLOOK SUBDIVISION, as per map or plat thereof recorded in the Public Records of Hillsborough County, Florida. Street address: 1204 E. 98th Avenue, Tampa, Florida 33612. Folio #144495.0000.

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