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CORPORATION NAME(S) & DOCUMENT NUMBER(S) (if known):

O & A HOLDINGS, L	(Document #)
(Corporation Name)	(Document #)
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L	OTHER FILNGS	
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	Fictitious Name	
	Name Reservation	

REGISTRATION/ QUALIFICATION
Foreign
Limited Partnership
Reinstatement
Trademark
Other

Examiner's	Initials		
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ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY
OF

ARTICLE I - NAME

The name of the Limited Liability Company is O & A Holdings, L.L.C.

ARTICLE II - ADDRESS

The mailing address and street address of the principal office of the Limited Liability Company is:

> 7380 SW 116th Street Miami, FL 33156

ARTICLE III - REGISTERED AGENT & REGISTERED AGENT'S SIGNATURE

The name and the Florida street address of the registered agent are:

Osvaldo J. Diaz 7951 SW 40th Street Suite 206 Miami, FL 33155

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 308, F.S.

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ARTICLE IV - MANAGEMENT

The Limited Liability Company is to be managed by (1) managers and is, therefore, a managed company.

Anne Marie Parr 7380 SW 116th Street Miami, FL 33156

Anne Marie Patr

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)