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July 3, 2003

Florida Division of Corporation Registration Section P.O. Box 6327 Tallahassee, FL 32314

Re: Premiere Golf Services, F.B., LLC

To Whom It May Concern:

Enclosed please find Articles of Organization for Premiere Golf Services, F.B., LLC along with the \$125 filing fee. Please stamp a copy once filed and return to me in the self-addressed, stamped envelope which I have provided. Thank you.

MISSEL TOROUGH

Jean O'Brien
Legal Assistant



ON THE STATE OF THE PARTY OF TH The undersigned certifies that he is acting as authorized signatory for the organizing inember for the purpose of forming a limited liability company under the laws of the State of Elogida, providing for the formation, rights, privileges, and immunities of limited liability companies for profit. The undersigned further certifies that the following Articles shall serve as the Charter and authority for the conduct of business of the limited liability company.

ARTICLE I NAME AND PRINCIPAL PLACE OF BUSINESS

The name of the limited liability company shall be Premiere Golf Services, F.B., LLC, and its principal office shall be located at c/o Premiere Golf Services, Inc., 1639 Cottonwood Trail, Sarasota, FL 34232 but it shall have the power and authority to establish branch offices at any other place or places as the members may designate. The mailing address shall be 120 Presidential Way, Suite 300, Woburn, Massachusetts 01801.

ARTICLE II AUTHORIZED PERSONS/SECRETARY OF STATE

Raymond M. Murphy, acting singly, is authorized to execute documents to be filed with the Florida Secretary of State.

ARTICLE III **PURPOSES AND POWERS**

In addition to the powers authorized by the laws of the State of Florida for limited liability companies, the general nature of the business or businesses to be transacted and which the limited liability company is authorized to transact, shall be as follows:

- 1. To engage in any activity or business authorized under the Florida Statutes.
- In general, to carry on any and all incidental business; to have and exercise all the 2. powers conferred by the laws of the State of Florida, and to do any and all things set forth in these Articles to the same extent as a natural person might or could do.
- 3. To purchase or otherwise acquire, undertake, carry on, improve, or develop, all or any of the business, good will, rights, assets, and liabilities of any person, firm, association, or corporation carrying on any kind of business of a similar nature to that which this limited liability company is authorized to carry on, pursuant to the provisions of these Articles; and to hold, utilize, and in any manner dispose of the rights and property so acquired.

- 4. To enter into and make all necessary contracts for its business with any person, entry, partnership, a ssociation, corporation, domestic or foreign, or of any domestic or foreign states government, or governmental authority, or of any political or administrative subdivision, or department, and to perform and carry out, assign, cancel, or rescind any of such contracts.
- 5. To exercise all or any of the limited liability company powers, and to carry out all of any of the purposes, enumerated in these Articles and otherwise granted or permitted by law, while acting as agent, nominee, or attorney-in-fact for any persons or corporations, and perform any service under contract or otherwise for any corporation, joint stock company, association, partnership, firm, syndicate, individual, or other entity, and in this capacity or under this arrangement develop, improve, stabilize, strengthen, or extend the property and commercial interest of the property and to aid, assist, or participate in any lawful enterprise in connection with or incidental to the agency, representation, or service, and to render any other service or assistance it may lawfully do under the laws of the State of Florida, providing for the formation, rights, privileges, and immunities of limited liability companies for profit.
- 6. To do everything necessary, proper, advisable, or convenient for the accomplishment of any of the purposes, or the attainment of any of the objects, or the furtherance of any of the powers set forth in these Articles, either alone or in association with others incidental or pertaining to, or going out of, or connected with its business or powers, provided the same shall not be inconsistent with the laws of the State of Florida.

The several clauses contained in this statement of the general nature of the business or businesses to be transacted shall be construed as both purposes and powers of this limited liability company, and statements contained in each clause shall, except as otherwise expressed, be in no way limited or restricted by reference to or inference from the terms of any other clause. They shall be regarded as independent purposes and powers.

Nothing contained in these Articles shall be deemed or construed as authorizing or permitting, or purporting to a uthorize or permit the limited liability company to carry on a ny business, exercise any power, or do any act which a limited liability company may not, under Florida laws, lawfully carry on, exercise, or do.

ARTICLE IV MEMBERS

There shall be one (1) initial member of this limited liability company, whose name(s), addresses and ownership interest is as follows:

Premiere Golf Services, Inc. 1639 Cottonwood Trail Sarasota, FL 34232

100%

ARTICLE V
EXERCISE OF POWERS

All limited liability company powers shall be exercised by or under the authority of and the company shall be managed under the direction of the business and affairs of this limited liability company shall be managed under the direction of the members of this limited liability company. This Article may be amended from time to time in the regulations of the limited liability company by a unanimous vote of the members of the limited liability company.

MANAGEMENT

The limited liability company shall be managed by not less than one (i) manager. The following is the name and address of the individual who shall initially serve as manager of the limited liability company until the first annual meeting of the members or until his successors are elected and qualify in accordance with the regulations:

> William Berg c/o Coral Creek Club 13111 Gasparilla Road Placida, FL 33946

ARTICLE VII MEMBERSHIP RESTRICTIONS

Members shall have the right to admit new members by unanimous consent. Contributions required of new members shall be determined as of the time of admission to the limited liability company.

A member's interest in the limited liability company may not be sold or otherwise transferred except with unanimous written consent of all members, or except as specified in a separate written agreement regarding purchase and sale executed by all members.

On the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member, or the occurrence of any other event that terminates the continued membership of a member in the limited liability company, the remaining members shall have the right to continue the business on unanimous consent of the remaining members.

ARTICLE VIII DISTRIBUTIONS

The members shall be entitled to the net profits, as defined in the regulations, arising from the operation of the limited liability company business that remain after the payment of the expenses of conducting the business of the limited liability company. The distribution of the profits shall be Sala July Land Line determined as provided in the regulations of the company.

<u>ARTICLE IX</u> **DURATION**

The limited liability company shall commence on the date the Articles of Organization ag duly filed as required by law and shall continue in existence for a term of Fifty (50) years, unless sooner terminated, liquidated or dissolved, as provided in the regulations adopted by members.

ARTICLE X INITIAL REGISTERED OFFICE AND REGISTERED AGENT

The address of the initial registered agent of the limited liability company is National Corporate Research, LTD, 103 N. Meridian Street, Tallahassee, Florida 32301.

The undersigned, being the organizing member of the limited liability company, certifies that this instrument constitutes the proposed Articles of Organization of Premiere Golf Services, F.B., LLC.

Executed by the undersigned on the <u>9</u> day of July, 2003.

Raymond M. Murphy, Authorized Signatory

[Remainder of page left blank intentionally]

COMMONWEALTH OF MASSACHUSETTS COUNTY OF MIDDLESEX)

I HEREBY CERTIFY that before me the undersigned authority, duly authorized to take acknowledgments and administer oaths personally appeared Raymond M. Murphy, Authorized Signatory, who is personally known to me to be the person who made and subscribed to the foregoing Articles of Organization and certifies and acknowledges that he made and executed said Articles for the use and purposes therein expressed.

WITNESS my hand and official seal this

2003.

Notary Pullian O'Brien
Notary Public
My Commonwealth of Managements My Commission Expires May 17, 2007