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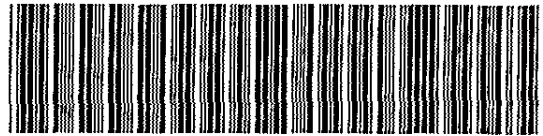
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TALLAHASSEE, FLORIDA

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J. BRYAN JUL 11 2003

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July 2, 2003

Secretary of State
Registration Section
Division of Corporations
Post Office Box 6327
Tallahassee, Florida 32314

Re: James L. Welch, LLC
Effective Date: Date of Filing

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DIVISION OF CORPORATIONS
TALLAHASSEE, FLORIDA

Dear Sir or Madam:

In connection with the formation of the above limited liability company, we have enclosed the following:

1. An original and copy of the Articles of Organization of James L. Welch, LLC, including the signed acceptance of the registered agent.
2. A check in the amount of \$125.00, payable to the Department of State, to cover the \$100.00 filing fee and the \$25.00 fee for designation of registered agent.

The duplicate copy of the Articles of Organization has been subscribed to and acknowledged by the member in the same manner as the original. Please endorse your approval of the Articles of Organization on the duplicate copy and return it to me at your earliest convenience.

Please contact me if you have any questions or need additional information.

Sincerely,
KANE AND KOLTUN
ATTORNEYS AT LAW


Steven H. Kane

shk/rv
enclosures
cc: Mr. James L. Welch

**ARTICLES OF ORGANIZATION
OF
JAMES L. WELCH , LLC**

The undersigned members, acting pursuant to Chapter 608, *Florida Statutes*, hereby form a limited liability company in accordance with the laws of the State of Florida and adopts the following Articles of Organization for such limited liability company:

ARTICLE I - NAME OF THE LIMITED LIABILITY COMPANY

The name of the Limited Liability Company is JAMES L. WELCH , LLC.

ARTICLE II - PERIOD OF DURATION; EFFECTIVE DATE

The Limited Liability Company shall exist perpetually, commencing at the date and time of filing of these Articles of Organization, as evidenced by the Florida Department of State's date and time endorsement.

**ARTICLE III - MAILING ADDRESS AND STREET ADDRESS OF
THE PRINCIPAL OFFICE OF THE LIMITED LIABILITY COMPANY**

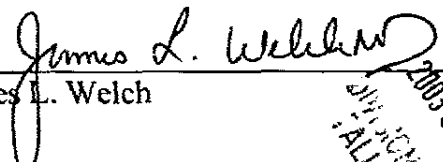
The mailing address of the Limited Liability Company is 2101 Forest Club Drive, Orlando, Florida 32804, and the street address of the principal office of the Limited Liability Company is 2101 Forest Club Drive, Orlando, Florida 32804.

**ARTICLE IV - NAME AND STREET ADDRESS OF
INITIAL REGISTERED AGENT**

The name of the initial registered agent of the Limited Liability Company is James L. Welch. The street address of the initial registered agent is 2101 Forest Club Drive, Orlando, Florida 32804.

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TALLAHASSEE, FLORIDA

Having been named as registered agent and to accept service of process for the above stated Limited Liability Company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, *Florida Statutes*.


James L. Welch

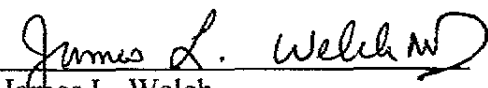
ARTICLE V - MANAGEMENT

The Limited Liability Company is to be managed by one or more managers and therefore, a manager-managed company.

ARTICLE VI - PURPOSE

The Limited Liability Company is organized for the purpose of transacting any or all lawful business for which limited liability companies may be organized under Chapter 608 of the Florida Limited Liability Company Act.

IN WITNESS WHEREOF, the undersigned member has executed these Articles of Organization this 27th day of JUNE, 2003.

By: 
James L. Welch,
Manager Member

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DIVISION OF CORPORATIONS
TALLAHASSEE, FLORIDA