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June 23, 2003

Florida Department of State
Registration Section
Division of Corporations
P.O. Box 6327
Tallahassee, Florida 32314

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DIV. OF CORPORATIONS
TALLAHASSEE, FLORIDA

RE: Articles of Organization and Statement of Registered Agent for Icarus, L.L.C.

Dear Sir/Madam:

Enclosed for filing please find the Articles of Organization and Statement of Registered Agent for Icarus, L.L.C. Also enclosed is a check in the amount of $130.00 for filing fees and a certificate of status.

Thank you for your prompt attention to this matter.

Sincerely,

William N. DeVane, Jr., Esq.
Registered Agent for
Icarus, L.L.C.

Enc.

ARTICLES OF ORGANIZATION
OF
ICARUS, L.L.C.

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TALLAHASSEE, FLORIDA

The undersigned certifies that we, three members, have associated ourselves together for the purpose of becoming a limited liability company under the laws of the State of Florida, providing for the formation, rights, privileges, and immunities of limited liability companies for profit. We further declare that the following Articles shall serve as the Charter and authority for the conduct of business of the limited liability company.

ARTICLE I.. NAME AND PRINCIPAL PLACE OF BUSINESS

The name of the limited liability company shall be ICARUS, L.L.C., and its principal office shall be located at 1200 Eighth Avenue, Houghton, Michigan 49931, but it shall have the power and authority to establish branch offices at any other place or places as the members may designate.

ARTICLE II.. PURPOSES AND POWERS

This limited liability company shall have all powers as authorized by Florida Statute 608.44 and as set forth in the operating agreement.

Nothing contained in these Articles or the operating agreement shall be deemed or construed as authorizing or permitting, or purporting to authorize or permit the limited liability company to carry on any business, exercise any power, or do any act which a limited liability company may not, under Florida laws, lawfully carry on, exercise, or do.

ARTICLE III.. EXERCISE OF POWERS

All limited liability company powers shall be exercised by or under the authority of, and the business and affairs of this limited liability company shall be managed under the direction of, the members of this limited liability company. This Article may be amended from time to time in the regulations of the limited liability company by a unanimous vote of the members of the limited liability company.

ARTICLE IV.. MANAGEMENT

Management of this limited liability company is reserved to its members.

ARTICLE V.. MEMBERSHIP RESTRICTIONS

Members shall have the right to admit new members only by unanimous consent of the members. Contributions required of new members shall be determined as of the time of admission to the limited liability company.

A member's interest in the limited liability company may not be sold or otherwise transferred except with unanimous written consent of all members.

On the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member, or the occurrence of any other event that terminates the continued membership of a member in the limited liability company, the remaining members shall have the right to continue the business on unanimous consent of the remaining members.

ARTICLE VI. DURATION

This limited liability company shall exist until dissolved in a manner provided by law, or as provided in the regulations adopted by the members.

ARTICLE VII.. INITIAL REGISTERED OFFICE AND REGISTERED AGENT

The address of the initial registered office of the limited liability company is 5701 Overseas Highway, Suite 12, Marathon, Florida 33050, County of Monroe, State of Florida, and the name of the company's initial registered agent at that address is William N. DeVane, Jr..

The undersigned, being one of the original members of the limited liability company, certifies that this instrument constitutes the proposed Articles of Organization of Icarus, L. L. C. In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under penalties of perjury that the facts stated herein are true.

Executed by the undersigned on this 18 day of June, 2003.

Rachel J May

Rachel J. May, Member

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TALLAHASSEE, FLORIDA

STATEMENT OF REGISTERED AGENT FOR
Icarus, L.L.C

STATE OF FLORIDA
COUNTY OF MONROE

Pursuant to the provisions of Sections 608.415 and 608.407(1)(c) of the Florida Limited Liability Company Act, the limited liability company identified below submits the following statement in designating its registered office and registered agent in the State of Florida:

The name of the limited liability company is **Icarus, L.L.C.**

The name of the registered agent for Icarus, L.L.C. is **William N. DeVane, Jr., Esq.** and the street address where the agent is located is **5701 Overseas Highway, Suite 12, Marathon, Florida 33050.**

This statement is to acknowledge that, as indicated above, **Icarus, L.L.C.**, has appointed me, **William N. DeVane, Jr.**, as its registered agent to accept service of process for the company at the place designated above in this certificate. I accept this appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Dated 6/18/03

William N. DeVane, Jr.
Registered Agent

The foregoing instrument was acknowledged before me this 18th day of JUNE, 2003, by William N. DeVane, Jr., agent on behalf of Icarus, L.L.C., a limited liability company. He is personally known to me or has produced ________ [type of identification] as identification.

Notary Public, State of Florida

BEVERLY DI MICHELE
MY COMMISSION # CC 896963
EXPIRES: December 20, 2003
Bonded Thru Notary Public Underwriters

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TALLAHASSEE, FLORIDA