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CORPORATION SERVICE COMPANY™

ACCOUNT NO. : 072100000032

REFERENCE : 135706 7112109

AUTHORIZATION :

COST LIMIT : \$ 125.00

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TALLAHASSEE, FLORIDA

ORDER DATE : June 17, 2003

ORDER TIME : 3:52 PM

ORDER NO. : 135706-005

CUSTOMER NO: 7112109

CUSTOMER: Mr. Daniel Marinberg  
Buchanan Ingersoll, P.c.

Suite 2100  
100 Southeast 2nd Street  
Miami, FL 33131

DOMESTIC FILING

NAME: EQUITY DEVELOPMENT SERVICES,  
LLC

EFFECTIVE DATE:

ARTICLES OF INCORPORATION  
CERTIFICATE OF LIMITED PARTNERSHIP  
XX ARTICLES OF ORGANIZATION

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

CERTIFIED COPY  
XX PLAIN STAMPED COPY  
CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Sara Lea - EXT. 1114

EXAMINER'S INITIALS: \_\_\_\_\_

**ARTICLES OF ORGANIZATION**  
**OF**  
**EQUITY DEVELOPMENT SERVICES, LLC**  
**a Limited Liability Company**

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TALLAHASSEE, FLORIDA

The undersigned individual, being either a member or the authorized representative of a member, hereby presents these Articles of Organization to the Secretary of State of the State of Florida for the formation of a Limited Liability Company under Chapter 608 of the Florida Statutes.

**ARTICLE I.**

The name of the Limited Liability Company is: **EQUITY DEVELOPMENT SERVICES, LLC.**

**ARTICLE II.**

The name of the initial registered agent and the street address of the initial registered office are as follows:

Registered Agent

Address of Registered Office

Todd A. Bancroft, Esq.

3285 N.E. 184th Street  
Aventura, Florida 33160

**ARTICLE III.**

The initial Operating Agreement shall be adopted by the Members. Thereafter, the power to alter, amend, or repeal the Operating Agreement shall be vested in the members of the Limited Liability Company in the manner set forth in the Operating Agreement. The Operating Agreement of this Limited Liability Company contains provisions regarding:

A. The rights of the members to admit additional members and the terms and conditions of the admissions;

B. The rights of the remaining members of this Limited Liability Company to continue the business of this Limited Liability Company on the death, retirement, resignation, expulsion, bankruptcy or dissolution of a member, and any other event which terminates the continued membership of a member in this Limited Liability Company.

**ARTICLE IV.**

The mailing address and the street address of the principal office of this Limited Liability Company shall be as follows:

Street Address

3285 N.E. 184th Street  
Aventura, Florida 33160

Mailing Address

3285 N.E. 184th Street  
Aventura, Florida 33160

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TALLAHASSEE, FLORIDA

**ARTICLE V.**

The Limited Liability Company is to be managed by one or more of its Members. The name and street and mailing address of the initial Managing Members are as follows:

Name

Cheryl A. Bancroft

Street Address

211 E. Ontario  
Suite 500  
Chicago, Illinois 60611

IN WITNESS WHEREOF, the undersigned has hereunto executed these Articles of Organization this 16 day of June, 2003.

Cheryl A. Bancroft  
Cheryl A. Bancroft, authorized representative

HAVING BEEN NAMED AS REGISTERED AGENT TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE-STATED LIMITED LIABILITY COMPANY, AT THE PLACE DESIGNATED IN THIS CERTIFICATE, THE UNDERSIGNED AGREES TO ACT IN THIS CAPACITY, AND FURTHER AGREES TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF ITS DUTIES.

Cheryl A. Bancroft  
Cheryl A. Bancroft

Date: June 16, 2003