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FAX NO. : +954-3010-17

May 12 2003 10:40 P1

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Account Number : I20010000207  
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TALLAHASSEE, FLORIDA

**LIMITED LIABILITY COMPANY**

**ALCA INVESTMENTS MANAGEMENT, L.L.C.**

Certificate of Status	0
Certified Copy	1
Page Count	06
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**ARTICLES OF ORGANIZATION OF  
ALCA INVESTMENTS MANAGEMENT, L.L.C.**

The undersigned certify that we have associated ourselves together for the purpose of becoming a limited liability company under the Laws of the State of Florida, Florida Statute 608-Florida Limited Liability Company Act, providing for the information, rights, privileges, and immunities of limited liability companies for profit. We further declare that the following Articles shall serve as the Charter and authority for the conduct of business of the limited liability company.

**ARTICLE I  
NAME AND PRINCIPAL PLACE OF BUSINESS**

The name of the limited liability company shall be **ALCA INVESTMENTS MANAGEMENT, L.L.C.**, and its principal office and mailing address shall be located at 2019 Quail Roost Dr., Weston, FL 33327, County of Broward, State of Florida, but it shall have the power and authority to establish branch office at any other places as the members may designate.

**ARTICLE II  
PURPOSES AND POWERS**

In addition to the powers authorized by the Laws of the State of Florida for limited liability companies, the general nature of the business or businesses to be transacted, and which the limited liability company is authorized to transact, shall be as follows:

1. To engage in any activity or business authorized under the Florida Statutes
2. In general, to carry on any and all incidental business; to have and exercise all the powers conferred by the laws of the State of Florida, and to do any and all things set forth in these Articles to the same extent as a natural person might or could do.
3. To purchase or otherwise acquire, undertake, carry on, improve, or develop, all or any of the business good will, rights, assets, and liabilities of any person, firm, association, or corporation carrying on any kind of business of a similar nature to that which this limited liability company is authorized to carry on, pursuant to the provisions of these Articles; and to hold, utilize, and in any manner dispose of the rights and property so acquired.
4. To enter into and make all necessary contracts for its business with any person, entity, partnership, association, corporation, domestic or foreign, or of any domestic or foreign state, government, or government authority, or of any political or administrative subdivision, or department, and to perform and carry out, assign, cancel or rescind any of such contracts.

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5. To exercise all or any of the limited liability company powers, and to carry out all or any of the purposes, enumerated in these Articles and otherwise granted or permitted by law, while acting as agent, nominee, or attorney-in-fact for any persons or corporations, and perform any service under contract or otherwise for any corporation, joint stock company, association, partnership, firm, syndicate, individual, or other entity, and in this capacity or under this arrangement develop, improve, stabilize, strengthen, or extend the property and commercial interest of the property and to aid, assist, or participate in any lawful enterprise in connection with or incidental to the agency, representation or service, and to render any other service or assistance it may lawfully do under the laws of the State of Florida, providing for the formation, rights, privileges, and immunities of limited liability companies for profit.
6. To do everything necessary, proper, advisable, or convenient or the accomplishment of any of the purposes, of the attainment of any of the objects, or the furtherance of any of the powers set forth in these Articles, either alone or in association with other incidental or pertaining to, or going out of, or connected with its business or powers, provides the same shall not be inconsistent with the laws of the Sate of Florida.

The several clauses contained in this statement of the general nature of the business or businesses to be transacted shall be construed as both purposes and powers of this limited liability company, and statements contained in each clause shall, except as otherwise expressed, be in no way limited or restricted, by reference to or inference from the terms of any other clause. They shall be regarded as independent purposes and powers.

Nothing contained in these Articles shall be deemed or construed as authorizing or permitting, or purporting to authorize or permit the limited liability company to carry on any business, exercise any power, or do any act which a limited liability company may not, under Florida laws, lawfully carry on, exercise, or do.

### ARTICLE III EXERCISE OF POWERS

All limited liability company powers shall be exercised by or under the authority of, and the business and affairs of this limited liability company shall be managed under the direction of, the members of this limited liability company. This Article may be amended from time to time in the regulations of the limited liability company by a unanimous vote of the members of the limited liability company.

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#### ARTICLE IV MANAGEMENT

Management of this limited liability company is reserved to its members, whose names and addresses are as follows:

Names and addresses

**Alejandro Sanchez**

**2019 Quail Roost Dr. Weston, FL 33327**

**Carolina Nuñez**

**2019 Quail Roost Dr. Weston, FL 33327**

#### ARTICLE V MEMBERSHIP RESTRICTIONS

Members shall have the right to admit new members by unanimous consent. Contributions required of new members shall be determined as of the time of admission to the limited liability company.

A member's interest in the limited liability company may not be sold or otherwise transferred except with unanimous written consent of all member.

On the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member, of the occurrence of any other event that terminates the continued membership of a member in the limited liability company, the remaining members shall have the right to continue the business on unanimous consent of the remaining members.

#### ARTICLE VI CAPITAL CONTRIBUTIONS

Capital contributions in the amount of \$1,000.00 cash shall be paid to the limited liability company by the only member in following amounts: **Alejandro Sanchez Trust, \$1,000.00 (100%)** Additional contributions will be made as required for investment purposes, as determined by unanimous consent of the members. Members will make contributions in equal shares.

#### ARTICLE VII PROFITS AND LOSSES

- (a) Profit sharing. The members shall be entitled to the net profits arising from the operation of the limited liability company business that remain after the payment of the expenses of conducting the business of the limited liability company. Each member shall be entitled to an equal distributive share on profits. The distributive share of the profit shall be determined and paid to the members each year on the anniversary date of the commencement date being the date of the filing of these Articles.

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- (b) Losses. All losses that occur in the operation of the limited liability company business shall be paid out of the capital of the limited liability company and the profits of the business, or, if these sources are insufficient to cover such losses, by the members in equal shares.

**ARTICLE VIII  
DURATION**

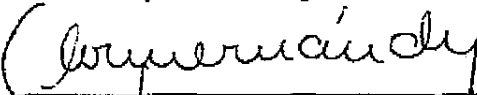
This limited liability company shall exist perpetually until dissolved in a manner provided by law, or as provided in the regulations adopted by the members.

**ARTICLE IX  
INITIAL REGISTERED OFFICE AND REGISTERED AGENT**

The office and mailing address of the initial registered office of the limited liability company is GBS Consultants, 1290 Weston Road Suite 306, Weston, FL 33326, County of Broward, and the name of the company's initial registered agent at that address is Carmen Matilde Hernandez.

The undersigned, being the original members of the Limited Liability Company, certify that this instrument constituted the proposed Articles of Organization of **ALCA INVESTMENTS MANAGEMENT, LLC**

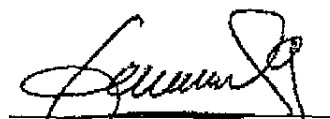
Executed by the undersigned at 1290 Weston Road Ste 306, Weston, FL 33326



**Carmen Matilde Hernandez - Authorized Representative**

The foregoing instrument was acknowledged before me this 5/9/2003 by Carmen Matilde Hernandez, agent on behalf of ALCA INVESTMENTS MANAGEMENT Limited Liability Company.

He/She is personally known to me X or has produced \_\_\_\_\_ as identification.

  
Signature of Notary



Jorge Fernandez  
My Commission DD197753  
Expires March 27 2007

AND  
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TREASURY  
FLORIDA

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Statement Designating Registered Agent and Office

State of Florida ]

County of Broward ]

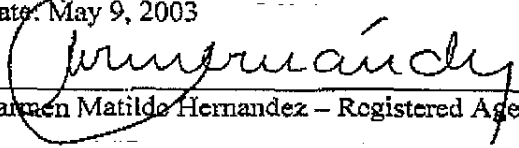
Pursuant to the provisions to Sections 608.415 and 618.407 (1) (d) of the Florida Limited liability Company Act, the limited Liability company identified below submits the following statement in designating its registered office and registered agent in the State of Florida:

The name of the Limited Liability Company is ALCA INVESTMENTS MANAGEMENT, LLC

The name of the registered agent for ALCA INVESTMENTS MANAGEMENT, LLC. is Carmen Matilde Hernandez, and the street and address of the company's principal office where the agent is located is GBS Consultants, 1290 Weston Road Suite 306 Weston, Florida 33326

This statement is to acknowledge that, as indicate above, ALCA INVESTMENTS MANAGEMENT, LLC., has appointed me, Carmen Matilde Hernandez, as its registered agent to accept service of process for the company at the place designated above in this certificate. I accept this appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Date: May 9, 2003

  
Carmen Matilde Hernandez - Registered Agent

The foregoing instrument was acknowledged before me this May 9, 2003 by Carmen Matilde Hernandez, agent on behalf of ALCA INVESTMENTS MANAGEMENT, LLC. a limited liability company.

He/She is personally known to me X or as produced        as identification.

  
Signature of Notary

Jorge Fernandez  
My Commission DD107783  
Expires March 27 2007

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