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STATE  
TALLAHASSEE, FLORIDA

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**CORPORATION NAME(S) & DOCUMENT NUMBER(S), (if known):**

1. HERSCOVICI MANAGEMENT LLC  
(Corporation Name) (Document #)
2. \_\_\_\_\_  
(Corporation Name) (Document #)
3. \_\_\_\_\_  
(Corporation Name) (Document #)
4. \_\_\_\_\_  
(Corporation Name) (Document #)

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**NEW FILINGS**

- ☐ Profit  
☐ Not for Profit  
☒ Limited Liability  
☐ Domestication  
☐ Other

**OTHER FILINGS**

- ☐ Annual Report  
☐ Fictitious Name

**AMENDMENTS**

- ☐ Amendment  
☐ Resignation of R.A., Officer/Director  
☐ Change of Registered Agent  
☐ Dissolution/Withdrawal  
☐ Merger

**REGISTRATION/QUALIFICATION**

- ☐ Foreign  
☐ Limited Partnership  
☐ Reinstatement  
☐ Trademark  
☐ Other

Examiner's Initials

**ARTICLES OF ORGANIZATION  
OF  
HERSCOVICI MANAGEMENT LLC**

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STATE  
TALLAHASSEE, FLORIDA

**ARTICLE I**

**Name**

The name of this limited liability company is HERSCOVICI MANAGEMENT LLC (hereinafter "the Company").

**ARTICLE II**

**Address**

The principal street and mailing address of the Company is 1840 Chucunantah Rd., Coconut Grove, FL 33133

**ARTICLE III**

**Duration**

The Company's existence shall commence upon the filing of these Articles of Organization with the Florida Department of State and said existence shall be perpetual.

**ARTICLE IV**

**Initial Registered Office and Agent**

The name and mailing address of the initial registered office and the initial registered agent of the Company is:

World Corporate Services, Inc.  
2665 South Bayshore Drive, Suite 703  
Miami, Florida 33133

**ARTICLE V**

**Purpose**

The Company shall be authorized to engage in and transact any and all lawful business within and without the State of Florida or United States for which Limited Liability Companies shall be created under § 608.404 Fla. Stat. as amended and supplemented.

**ARTICLE VI**

**Organizer & Authorized Representative**

The name and street and mailing address of the person signing these Articles as Organizer is:

Albert J. Lazo, Esq.  
Richards and Polansky, P.A.  
2665 South Bayshore Drive, Suite 703  
Miami, Florida 33133

**ARTICLE VII**

**Management**

The Company will be managed by at least (1) manager and is, therefore, a manager-managed company. The following shall be the initial managers:

Randy Herscovici  
1840 Chucunantah Rd.  
Coconut Grove, FL 33133

In accordance with Section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under penalties of perjury that the facts stated herein are true.

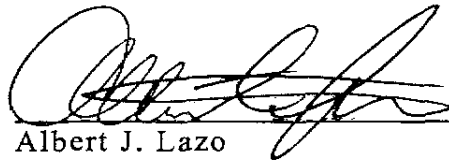


Albert J. Lazo, Authorized Representative

**ORGANIZER**  
**AND**  
**AUTHORIZED REPRESENTATIVE**

IN WITNESS WHEREOF, I have made and subscribed these Articles of  
Organization this 7<sup>th</sup> day of May 2003.

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SECRETARY OF STATE  
TALLAHASSEE FLORIDA

  
Albert J. Lazo

STATE OF FLORIDA                    )  
  ) SS:  
COUNTY OF MIAMI-DADE        )

I HEREBY CERTIFY that on this day, before me, personally appeared Albert J. Lazo, who is well known to me to be the person described in and who executed these Articles of Organization as Organizer and Authorized Representative, and acknowledged before me that he executed the same freely and voluntarily for the purposes therein expressed.

SWORN TO AND SUBSCRIBED before me at the County and State last aforesaid this 7<sup>th</sup> day of May, 2003.

  
NOTARY PUBLIC  
STATE OF FLORIDA AT LARGE

My Commission Expires:

H:\CLIENTS\Herscovici\LLC\LLCArticles.doc



Andrea Darling de Cortes  
Commission #DD157178  
Expires: Oct 10, 2006  
Bonded Thru  
Atlantic Bonding Co., Inc.

**ACCEPTANCE OF REGISTERED AGENT**

**I HEREBY ACCEPT** this appointment of, and designation as registered agent for service of process within the State of Florida of HERSCOVICI MANAGEMENT LLC named in the Articles of Organization herein above set forth and I do hereby further state that I may be found as registered agent for service of process upon said proposed corporation at the address set forth in Article IV of such Articles.

**IN WITNESS WHEREOF**, as said registered agent, I have caused this statement to be signed on this 7<sup>th</sup> day of May, 2002.

  
\_\_\_\_\_  
Mitchell S. Polansky, Vice-President  
World Corporate Services, Inc.