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JOHN R. NEWCOMB
1241 S. E. BREWSTER PLACE
STUART, FLORIDA 34997
772-223-0949
Fax-772-220-4083
JNukeUm@aol.com

April 23, 2003

Registration Section
Division of Corporations
P. O. Box 6327
Tallahassee, Florida 32399

Hello,

This is to serve as my cover letter for executing a new Limited Liability Company--
Newcomb Management and Consulting, LLC. Enclosed please find the necessary
paper work and check required.

If something else is required or something is not completed as required, please
contact me at the following address:

John R. Newcomb
1241 S. E. Brewster Place
Stuart, Florida 34997
772-223-0949
Fax 772-220-4083
Cell 772-349-3355

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For at least the period of April 28, 2003 thru May, 2003, I can be reached at the
following address:

John R. Newcomb
376 Broadview Lane
Annapolis, Maryland 21401
410-266-3712
Fax 410-266-3393
Cell 772-349-3355

I appreciate your assistance in this matter.

Sincerely yours,

John R. Newcomb



TRANSMITTAL LETTER

TO: Registration Section
Division of Corporations

SUBJECT: NEWCOMB MANAGEMENT AND CONSULTING, LLC
(Name of Limited Liability Company)

The enclosed Articles of Organization and fee(s) are submitted for filing.

Please return all correspondence concerning this matter to the following:

JOHN R. NEWCOMB
(Name of Person)

(Firm/Company)

1241 S.E. BREWSTER PLACE
(Address)

STUART, FLORIDA 34997
(City/State and Zip Code)

For further information concerning this matter, please call:

JOHN R. NEWCOMB at 772-273-0949
(Name of Person) (Area Code & Daytime Telephone Number)
410-766-3717

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STREET ADDRESS:
Registration Section
Division of Corporations
409 E. Gaines Street
Tallahassee, Florida 32399

MAILING ADDRESS:
Registration Section
Division of Corporations
P.O. Box 6327
Tallahassee, Florida 32314

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name:

The name of the Limited Liability Company is: NEWCOMB MANAGEMENT AND CONSULTING LLC

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

1241 S.E. BREWSTER PLACE
STUART, FLORIDA 34997

ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

JOHN R. NEWCOMB
Name
1241 S.E. BREWSTER PLACE
Florida street address (P.O. Box NOT acceptable)
STUART, FL 34997
City, State, and Zip

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

John R. Newcomb
Registered Agent's Signature

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(An additional article must be added if an effective date is requested)

John R. Newcomb
Signature of a member or an authorized representative of a member.

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

JOHN R. NEWCOMB
Typed or printed name of signee

Filing Fees:

\$100.00 Filing Fee for Articles of Organization
\$ 25.00 Designation of Registered Agent
\$ 30.00 Certified Copy (Optional)
\$ 5.00 Certificate of Status (Optional)