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**HINES, NORMAN, HINES & SULLIVAN, P.L.**

ATTORNEYS AT LAW

JAMES P. HINES  
RANDY MILLER  
CHRISTOPHER H. NORMAN  
JAMES P. HINES, JR.  
STEPHEN C. SULLIVAN  
ROBERT D. HINES

315 S. Hyde Park Avenue  
Tampa, Florida 33606  
(813) 251-8659  
Fax (813) 254-6153

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TAMPA  
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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

April 24, 2003

Florida Department of State  
Division of Corporations  
P.O. Box 6327  
Tallahassee, Florida 32314

Re: **POLYGARD TRANSPORTATION SERVICES, LLC**

Dear Sir or Madam:

Enclosed please find an original and one copy of the Articles of Organization for the above-captioned limited liability company and our check in the amount of \$125.00 to cover the cost of the following:

Filing Fee	\$100.00
Registered Agent Fee	25.00
	<u>\$125.00</u>

Please file the Articles of Organization, date stamp the enclosed copy and return it to our office. **Also, please note that the effective date of the above-referenced Florida Limited Liability Company is April 24, 2003.**

Thank you for your assistance.

Very truly yours,



Christopher H. Norman

em  
Enclosures  
Check: \$125.00  
cc: Polygard Transportation Services, LLC (w/encls.)

**ARTICLES OF ORGANIZATION  
FOR FLORIDA LIMITED LIABILITY COMPANY**

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The undersigned organizer and representative, desiring to form a limited liability company pursuant to the provisions of the Florida Limited Liability Company Act, hereby submits, and files with the Florida Department of State, these Articles of Organization.

**ARTICLE I - Name**

The name of the limited liability company created hereby (hereinafter, "the Company") is:  
**POLYGARD TRANSPORTATION SERVICES, LLC**

**ARTICLE II - Purpose**

The Company's business activities shall include, but not be limited to, the acquisition, disposition, leasing, management, and maintenance of real property and personal property. The Company shall have the same powers as an individual to do all things necessary to carry out its business and affairs, including, without limitation, all powers permitted by the Florida Limited Liability Company Act, and the power to:

- (a) Sue and be sued, and defend, in its name.
- (b) Purchase, receive, lease, or otherwise acquire, own, hold, improve, use, and otherwise deal with real or personal property, or any legal or equitable interest in property, wherever located.
- (c) Sell, convey, mortgage, grant a security interest in, lease, exchange, and otherwise encumber or dispose of, all or any part of its property.
- (d) Purchase, receive, subscribe for, or otherwise acquire, own, hold, vote, use, sell, mortgage, lend, grant a security interest in, or otherwise dispose of and deal in and with, shares or other interests in or obligations of any other entity.
- (e) Make contracts or guarantees, or incur liabilities; borrow money; issue its notes, bonds, or other obligations, which may be convertible into or include the option to purchase other securities of the Company; or make contracts of guaranty and suretyship which are necessary or convenient to the conduct, promotion, or attainment of the business of a corporation the majority of the outstanding stock of which is owned, directly or indirectly, by the contracting limited liability company; a corporation which owns, directly or indirectly, a majority of the outstanding membership interests of the contracting limited liability company; or a corporation the majority of the stock of which is owned, directly or indirectly, by a corporation which owns, directly or indirectly, the majority of the outstanding membership interests of the contracting limited liability company, which contracts of guaranty and suretyship shall be deemed to be necessary or convenient to the conduct, promotion, or attainment of the business of the contracting limited liability company; or make other contracts of guaranty and suretyship which are necessary or convenient to the conduct, promotion, or attainment of the business of the contracting limited liability company.

(f) Lend money, invest or reinvest its funds, and receive and hold real or personal property as security for repayment.

(g) Conduct its business, locate offices, and exercise the powers granted by Florida Statutes Chapter 608 within or without the State of Florida.

(h) Select managers and appoint officers, directors, employees, and agents of the Company, define their duties, fix their compensation, and lend them money and credit.

(i) Make donations for the public welfare or for charitable, scientific, or educational purposes.

(j) Pay pensions and establish pension plans, pension trusts, profit-sharing plans, retirement plans, bonus plans, option plans, and benefit or incentive plans for any or all of its current or former managers, members, officers, agents, and employees.

(k) Be a promoter, incorporator, shareholder, partner, member, associate, or manager of any corporation, partnership, joint venture, trust, or other entity.

(l) Make payments or donations or do any other act not inconsistent with law that furthers the business of the Company.

#### **ARTICLE III - Address**

The mailing address and street address of the principal office of the Company shall be as follows:

5010 N. Coolidge Avenue  
Tampa, Florida 33614

#### **ARTICLE IV - Duration**

The existence of the Company shall commence on April 24, 2003, and shall thereafter be perpetual, unless dissolution or conversion occurs according to law.

#### **ARTICLE V - Management**

The Company shall be managed by a group of managers, and the names and addresses of said managers are:

John J. Emerson  
3837 Northdale Boulevard, PMB 234  
Tampa, Florida 33624

Glenn F. Emerson  
13507 Westshire Drive  
Tampa, Florida 33618-2500

Eric S. Pratt  
5521 Van Dyke Road  
Lutz, Florida 33549-4883

**ARTICLE VI - Members**

The names and addresses of the members of the Company shall be maintained by the Company and kept with its business records.

**ARTICLE VII - Admission of Additional Members**

The members may admit additional members in accordance with the operating agreement pertaining to the Company.

**ARTICLE VIII - Ownership**

The ownership interests of the members of the Company shall be in accordance with the membership or ownership certificates issued by the Company.

**ARTICLE IX - Registered Office and Agent**

The address of the initial registered office of the Company in the State of Florida is 315 S. Hyde Park Avenue, Tampa, Florida 33606, and the name of the registered agent at such address is Christopher H. Norman.

**IN WITNESS WHEREOF**, the undersigned representative has executed these Articles of Organization, and hereby acknowledges that the facts stated herein are true.



Christopher H. Norman, Esq.,  
as Authorized Representative

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**CERTIFICATE OF DESIGNATION OF  
REGISTERED AGENT/REGISTERED OFFICE**

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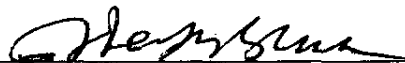
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

PURSUANT TO THE PROVISIONS OF FLORIDA STATUTE SECTION 608.415, THE UNDERSIGNED LIMITED LIABILITY COMPANY SUBMITS THE FOLLOWING STATEMENT TO DESIGNATE A REGISTERED OFFICE AND REGISTERED AGENT IN THE STATE OF FLORIDA.

1. The name of the limited liability company is: **POLYGARD TRANSPORTATION SERVICES, LLC**
2. The name and the Florida street address of the registered agent are:

Christopher H. Norman, Esq.  
Hines, Norman, Hines & Sullivan, P.L.  
315 South Hyde Park Avenue  
Tampa, Florida 33606

*Having been named as registered agent and to accept service of process for the above-named limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent, as provided for in Chapter 608, Florida Statutes.*



Christopher H. Norman, Esq.,  
as Authorized Representative