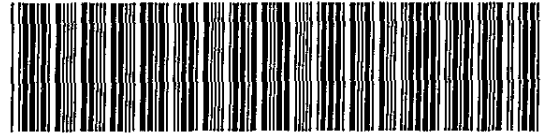


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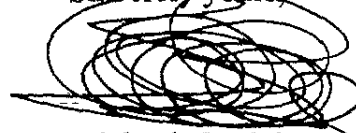
**RE: CONVERSION OF MINDEN MANAGEMENT ASSOCIATES TO
MINDEN MANAGEMENT ASSOCIATES, LLC**

Gentlemen:

I am enclosing the original and a copy of the Certificate of Conversion, Articles of Organization and Certificate of Designation of Registered Agent/Registered Office along with our check in the amount of \$185.00 for filing fees for Articles of Organization, Registered Agent Designation, Certificate of Conversion, Certified Copy and Certificate of Status. I have also enclosed a self addressed stamped envelope for the Certified Copy and Certificate of Status to be returned to me.

If you have any questions, please call me.

Sincerely yours,

A large, stylized, and somewhat messy handwritten signature in black ink, appearing to be "Michael H. Male".

Michael H. Male

MHM/vi

Enclosures

MINDEN MANAGEMENT ASSOCIATES, LLC FILED

CERTIFICATE OF CONVERSION

03 APR 21 PM 2:03
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Pursuant to Section 608.439, Florida Statutes, the following unincorporated business entity hereby submits the attached Articles of Organization and this Certificate of Conversion to a Florida limited liability company:


FIRST: The name of the unincorporated business immediately prior to filing this document was MINDEN MANAGEMENT ASSOCIATES.

SECOND: The date on which and the jurisdiction in which the unincorporated business was first created or otherwise came into being are:

A. Date: January 26, 1979

B. Jurisdiction: Florida

THIRD: The name of the limited liability company as set forth in the *attached* Articles of Organization is MINDEN MANAGEMENT ASSOCIATES, LLC



Signature of a Member or an Authorized Representative of a Member
Michael H. Male Member

**ARTICLES OF ORGANIZATION
OF
MINDEN MANAGEMENT ASSOCIATES, LLC**

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TALLAHASSEE, FLORIDA

1. **Name.** The name of the Limited Liability Company is **Minden Management Associates, LLC.**

2. **Address.** The mailing address and street address of the principal office of the Limited Liability Company is 9150 SW 87th Avenue, Suite # 205, Miami, FL. 33176.

3. **Registered Agent. Registered Office.** Michael H. Male, 3250 Mary Street, Suite # 303, Miami, Florida 33133.

4. **Duration.** The period of duration for the Limited Liability Company shall be from the date of filing of these Articles until December 31, 2052.

5. **Management.** The Limited Liability Company is to be managed by a manager or managers and the names and addresses of such managers who is/are to serve as manager(s) is/are: Stewart A. Greenstein and Paul U. Skoric, 9150 SW 87th Avenue, Suite # 205, Miami, FL. 33176.

6. **Admission of Additional Members.** The right, if given, of the members to admit additional members and the terms and conditions of the admissions shall be as stated in the Operating Agreement.

7. **Members Rights to Continue Business.** The right, if given, of the remaining members of the limited liability company to continue the business on the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member or the occurrence of any other event which terminates the continued membership of a member in the limited liability company shall be as stated in the Operating Agreement.



Signature of a member or an authorized
Representative of a member
Print name: Michael H. Male

**CERTIFICATE OF DESIGNATION OF
REGISTERED AGENT/REGISTERED OFFICE**

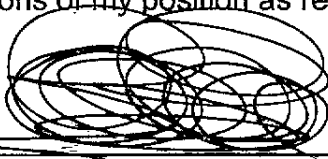
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PURSUANT TO THE PROVISIONS OF SECTION 608.415 or 608.507, FLORIDA STATUTES, THE UNDERSIGNED LIMITED LIABILITY COMPANY SUBMITS THE FOLLOWING STATEMENT TO DESIGNATE A REGISTERED OFFICE AND REGISTERED AGENT IN THE STATE OF FLORIDA.

1. The name of the limited liability company is **Minden Management Associates, LLC.**
2. The name and the Florida street address of the registered agent are:

**Michael H. Male, Esq.
Michael H. Male, P.A.
3250 Mary Street, Suite 303
Miami, Florida 33133**

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the property and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.



Signature