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(Requestor's Name)

(Address)

(Address)

(City/State/Zip/Phone #)

PICK-UP WAIT MAIL

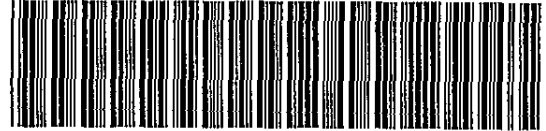
(Business Entity Name)

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03 APR 15 AM 10:40
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

KOCHMAN & BRAUN PLC

Ronald S. Kochman
Also admitted in New York

Keith B. Braun
Also admitted in Michigan

Maura A. Ziska

Esperante'
222 Lakeview Avenue, Suite 950
West Palm Beach, Florida 33401

Telephone: (561) 802-8960
Facsimile: (561) 802-8995

April 9, 2003

Registration Section
Division of Corporations
Post Office Box 6327
Tallahassee, Florida 32314

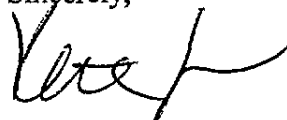
Re: *Amory Haynes & Associates LLC*

Dear Sir/Madam:

Enclosed, for filing, are the original and one (1) copy of the Articles of Organization for Amory Haynes & Associates LLC, together with a check in the amount of \$130.00 which sum represents the filing and certified copy fees.

If you have any questions, please call me.

Sincerely,



Keith B. Braun

KBB/cb
Enclosures
22749

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TALLAHASSEE, FLORIDA

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name:

The name of the Limited Liability Company is:

Amory Haynes & Associates LLC

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

c/o Dorra Shaw & Dugan
270 South County Road
Palm Beach, Florida 33480

ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

Doris Shaw
270 South County Road
Palm Beach, Florida 33480

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TALLAHASSEE, FLORIDA

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

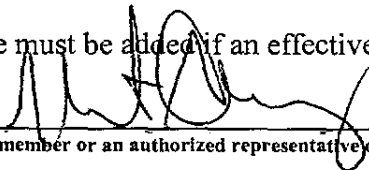


Registered Agent's Signature

ARTICLE IV - Management (Check box if applicable.)

- The Limited Liability Company is to be managed by one manager or more managers and is, therefore, a manager - managed company.

(An additional article must be added if an effective date is requested.)



Signature of a member or an authorized representative of a member.

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Minot Amory

Typed or printed name of signee