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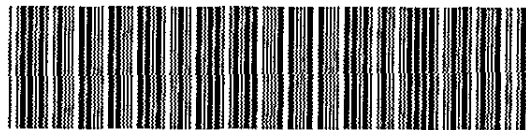
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DAVID M. BECKERMAN, P.A.

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7000 WEST PALMETTO PARK ROAD
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DAVID M. BECKERMAN

ADMITTED TO PRACTICE IN
FLORIDA AND ILLINOIS

TELEPHONE (561) 391-6000
FACSIMILE (561) 391-6044
E-MAIL: dbecker86@aol.com

EFFECTIVE DATE
4/1/03

March 28, 2003

Registration Section
Division of Corporations
Post Office Box 6327
Tallahassee, FL 32314

Re: **K & A Management, LLC**

Dear Sirs:

Enclosed is my firm's check number 2274 in the sum of \$160.00 representing the filing fees associated with the above LLC.

If you have any questions, please contact me.

Very truly yours,

David M. Beckerman

DMB/dme
Enclosure

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4/1/03

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name:

The name of the Limited Liability Company is:

K & A Management, LLC

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

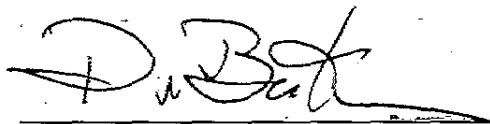
K & A Management, LLC
3143 Clint Moore Road, #203,
Boca Raton, FL 33496

ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

David M. Beckerman, Esq.,
David M. Beckerman, P.A.
7000 West Palmetto Park Road, Suite 500
Boca Raton, FL 33433
(561) 391-6000 Office

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate. I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.



David M. Beckerman

David M. Beckerman, Esq., FL Bar Member 324477
David M. Beckerman, P.A.
7000 West Palmetto Park Road,
Suite 500
Boca Raton, FL 33433
(561) 391-6000

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Article IV. Initial Members and Management

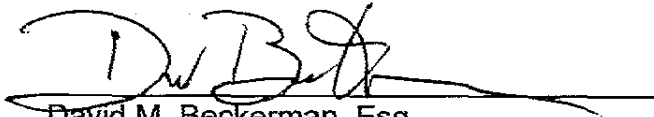
The name of each initial member is:

Khrysztian Miller
Ali Lari-Lavassani

The members have contributed equal capital and shall jointly manage the affairs of the LLC.

Article VI. Authorized Representative

The name and address of the authorized representative is:



David M. Beckerman, Esq.,
David M. Beckerman, P.A.
7000 West Palmetto Park Road,
Suite 500
Boca Raton, FL 33433
(561) 391-6000

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TALLAHASSEE, FLORIDA

FL Bar Member 324477

In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts sated herein are true

Article VII. LLC Existence

These Articles of organization shall become effective and the existence of the limited liability company will begin on April 1, 2003.

The undersigned incorporator executed these Articles of Organization on March 28, 2003.



David M. Beckerman
Florida Bar No: 324477

David M. Beckerman, Esq., FL Bar Member 324477
David M. Beckerman, P.A.
7000 West Palmetto Park Road,
Suite 500