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LAW, OFFICES

LINSKY AND LINSKY

1509-B SUN CITY CENTER PLAZA SUN CITY CENTER, FLORIDA 33573 (813) 634-5566 FAX (813) 634-3217 503 WEST PLATT STREET TAMPA, FLORIDA 33606 (813) 251-5197 FAX (813) 254-6744

REPLY TO:

Sun City Center

January 10, 2003

Registration Section Division of Corporations P.O. Box 6327 Tallahassee, Florida 32314

Re: ESM Management, L.L.C.

Gentlemen:

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SECRETARY OF S

ALLAHASSEE, FL

Enclosed please find the original and one signed copy of the Articles of Organization of ESM Management, L.L.C. which we respectfully submit for filing. Our firm check in the amount of \$155.00 is enclosed to cover the \$100.00 filing fee for the Articles of Organization, the \$25.00 fee for the Designation of Registered Agent, and the \$30.00 fee for a certified copy of said Articles. Please forward the certified copy to:

Linsky and Linsky, P.A. 1509 Sun City Center Plaza Suite B Sun City Center, Florida 33573

Thank you for your attention to this matter. Should you have any questions, please do not hesitate to contact the undersigned.

Very truly yours,

Linsky and Linsky

Donald B. Linsky

DBL/jcr d:\linskye\regit

LAW OFFICES

LINSKY AND LINSKY

1509-B SUN CITY CENTER PLAZA SUN CITY CENTER, FLORIDA 33573 (813) 634-5566 FAX (813) 634-3217 503 WEST PLATT STREET TAMPA, FLORIDA 33606 (813) 251-5197 FAX (813) 254-6744

REPLY TO:

Sun City Center

March 6, 2003

Registration Section Division of Corporations 409 E. Gaines Street Tallahassee, Florida 32399

Re: ESM Management, L.L.C. - Reference Number: W03000001247

Gentlemen:

Previously, our office sent Articles of Organization for ESM Management, L.L.C. for filing that were not accepted. A copy of Letter Number: 103A00002037 is enclosed requiring the address of the registered agent to be a street address. Enclosed please find the original and one signed copy of the Articles of Organization of ESM Management, L.L.C. which we respectfully submit for filing. Please forward the certified copy to:

Linsky and Linsky, P.A. 1509 Sun City Center Plaza Suite B Sun City Center, Florida 33573

ulie C. Richie

Thank you for your attention to this matter. Should you have any questions, please do not hesitate to contact the undersigned.

Very truly yours, Linsky and Linsky

Julie C. Richie Legal Assistant to Donald B. Linsky jer d:\linskye\regltr.2

Enclosures, 3



FLORIDA DEPARTMENT OF STATE Ken Detzner Secretary of State

January 15, 2003

DONALD B. LINSKY LINSKY AND LINSKY 1509 SUN CITY CENTER PLAZA, SUITE B SUN CITY CENTER, FL 33573

SUBJECT: ESM MANAGEMENT, L.L.C.

Ref. Number: W03000001247

We have received your document for ESM MANAGEMENT, L.L.C. and your check(s) totaling \$155.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

The designation of the registered agent must be at a Florida street address.

A post office box is not an acceptable address for the registered agent.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6913.

Letter Number: 103A00002037

Diane Cushing Corporate Specialist

ARTICLES OF ORGANIZATION OF ESM MANAGEMENT, L.L.C.

The undersigned, for the purpose of forming a limited liability company under the Florida Limited Liability Company Act, F.S. Chapter 608, hereby make, acknowledge, and file the following Articles of Organization.

ARTICLE I -- NAME

The name of the limited liability company shall be ESM Management, L.L.C. ("Company").

ARTICLE II -- ADDRESS

The mailing address and street address of the principal office of the company shall be P.O. Box 130132, Tampa, Florida 33681-0132.

ARTICLE III -- DURATION

The company shall commence its existence on the date these articles of organization are filed by the Florida Department of State.

ARTICLE IV -- REGISTERED OFFICE AND AGENT

The name and street address of the registered agent of the company in the State of Hori

Erin Linsky 503 West Platt Street Tampa, FL 33606

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of his or her duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 6-8, F.S..

Erin Linsky, Registered Agent's Signature

ARTICLE V -- CAPITAL CONTRIBUTIONS

The members of the company shall contribute to the capital of the company the cash or property set forth in Exhibit "A."

ARTICLE VI -- ADDITIONAL CAPITAL CONTRIBUTIONS

Each member shall make additional capital contributions to the company only on the unanimous consent of all the members.

ARTICLE VII -- ADMISSION OF NEW MEMBERS

No additional members shall be admitted to the company except with the unanimous written consent of all the members of the company and on such terms and conditions as shall be determined by all the members. A member may transfer his or her interest in the company as set forth in the regulations of the company, but the transferee shall have no right to participate in the management of the business and affairs of the company or become a member unless all the other members of the company other than the member proposing to dispose of his or her interest approve of the proposed transfer by unanimous written consent.

ARTICLE VIII -- TERMINATION OF EXISTENCE

The company shall be dissolved on the death, bankruptcy, or dissolution of a member or manager, or on the occurrence of any other event that terminates the continued membership of a member of the company, unless the business of the company is continued by the consent of all the remaining members.

ARTICLE IX -- MANAGEMENT

The company shall be managed by a manager in accordance with regulations adopted by the manbers for the management of the business and affairs of the company. These regulations may contain provisions for the regulation and management of the affairs of the company not inconsistent with law or these articles of organization. The name and address of the initial manager of the company is Erin Linsky, P.O. Box 130132, Tampa, Florida 33681-0132.

	on this $\frac{7^{11}}{1}$ day of $\frac{1}{1}$	2002.
	Erin Linsky, as an Authorized R	Leptesentative
	ont was acknowledged before me this The day of notice personally known to me or who has produced	
Scars O. Sa Notary Public Printed name: Commission Number: Commission Expires:	Sharon A Kaufman **My Commission CC911344 Expires February 16, 2004	O3 MAR 10 AM SECRETARY OF S TALLAHASSEE, FL
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EXHIBIT A TO ARTICLES OF ORGANIZATION OF ESM MANAGEMENT, L.L.C.

Name and Address of Member:

Initial Capital Contribution:

Percentage Interest:

Erin Linsky P.O. Box 130132 Tampa, Florida 33681-0132 \$100.00

100%

d:\linskye\ExhibitA.1

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA