

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L03000009075
FILED 8:00 AM
March 13, 2003
Sec. Of State

Article I

The name of the Limited Liability Company is:

THE FLETCHER COMPANIES, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

416 E. GEORGIA AVENUE
TALLAHASSEE, FL. 32301

The mailing address of the Limited Liability Company is:

3507 17TH STREET, N.W.
WASHINGTON, DC. 20010

Article III

The name and Florida street address of the registered agent is:

LAWRENCE, PARKER & NEIGHBORS, LLC
101 EAST UNION STREET
SUITE 200
JACKSONVILLE, FL. 32202

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: KENNETH M. NEIGHBORS, ESQ.

Article IV

The name and address of managing members/managers are:

Title: MGRM
ARTHUR A FLETCHER DR.
516 G STREET, SW
WASHINGTON, DC. 20034

Title: MGRM
THOMAS A RUPPANNER
2815 MITCHELL DRIVE, SUITE 205
WALNUT CREEK, CA. 94598

Title: MGRM
ROMERIO D PERKINS
2991 FENWICK COURT, EAST
TALLAHASSEE, FL. 32308

Article V

The effective date for this Limited Liability Company shall be:

03/12/2003

Signature of member or an authorized representative of a member

Signature: KENNETH M. NEIGHBORS, ESQ.

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