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Florida Department of State
Division of Corporations
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03 FEB 27 AM 7:45
DIVISION OF CORPORATION

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SEALING DIVISION
TALLAHASSEE, FLORIDA

LIMITED LIABILITY COMPANY

ANCHOR VESSEL PLANNING, LLC

Certificate of Status	0
Certified Copy	0
Page Count	02
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ARTICLES OF ORGANIZATION
OF
ANCHOR VESSEL PLANNING, LLC
A FLORIDA LIMITED LIABILITY COMPANY

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

The undersigned, in forming a Florida Limited Liability Company ("Company") under the Florida Limited Liability Company Act, Chapter 608 of the Florida Statutes, hereby adopt the following Articles of Organization for such Company:

ARTICLE I

NAME

The name of the Company is ANCHOR VESSEL PLANNING, LLC.

ARTICLE II

ADDRESS

The mailing address and the street address of the principal office of the Company is 2260 SE 17th Street, Fort Lauderdale, FL 33316.

ARTICLE III

INITIAL REGISTERED AGENT AND REGISTERED OFFICE

The name and street address of the initial Registered Agent of the Company is Nick Jovanovich at 350 East Las Olas Boulevard, Suite 1000, Fort Lauderdale, Florida 33301.

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In accordance with Section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.


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SEALING STATE
TALLAHASSEE, FLORIDA

Member:

ANCHOR SHIPPING & LOGISTICS, L.L.C.

Dated: February 26, 2003

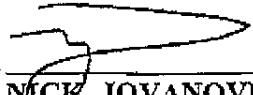
By:


NICK JOVANOVIICH, Authorized Representative
of Member

ACCEPTANCE OF DESIGNATION AS REGISTERED AGENT

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, Florida Statutes.

Dated: February 26, 2003


NICK JOVANOVIICH, Initial Registered
Agent

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