

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L03000005389
FILED 8:00 AM
February 12, 2003
Sec. Of State

Article I

The name of the Limited Liability Company is:
COUTURE MODEL MANAGEMENT, LLC

Article II

The street address of the principal office of the Limited Liability Company is:
900 WEST AVENUE
SUITE 423
MIAMI BEACH, FL. US 33139

The mailing address of the Limited Liability Company is:
900 WEST AVENUE
SUITE 423
MIAMI BEACH, FL. US 33139

Article III

The name and Florida street address of the registered agent is:
JOHN L FISHER
900 WEST AVENUE
SUITE 423
MIAMI BEACH, FL. 33139

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: JOHN L FISHER

Article IV

The name and address of managing members/managers are:

Title: MGR
JOHN L FISHER
900 WEST AVENUE, SUITE 423
MIAMI BEACH, FL. 33139 US

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Signature of member or an authorized representative of a member

Signature: JOHN L FISHER