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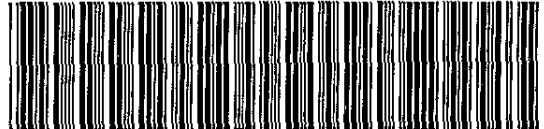
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A PARTNERSHIP OF PROFESSIONAL ASSOCIATIONS

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STEPHEN P. WALROTH-SADURNÍ, J.D.
ADMITTED IN FLORIDA

e MAIL: SWALSAD@BMWSLAW.COM

Miami, Florida; 16 January 2003

Secretary of State
Division of Corporations
State of Florida
Post Office Box 6327
409 E. Gaines Street
Tallahassee, Florida 32399

Re: **Articles of Organization: ALL AMERICAN CAR WASH, L.L.C.**

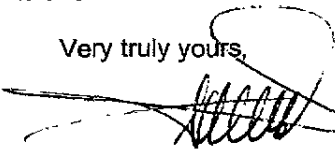
Dear Sir or Madam:

Enclosed are the original and one copy of the Articles of Organization of **ALL AMERICAN CAR WASH, L.L.C.**, a Florida *Limited Liability Company*. We would appreciate your filing of these and sending us a certified copy with the applicable filing information in the enclosed self-addressed, stamped envelope. We are enclosing our firm's check in the amount of \$125.00 to cover the following costs:

| | |
|----------------------|-----------------|
| Filing Fee | \$100.00 |
| Registered Agent Fee | <u>25.00</u> |
| Total | \$125.00 |

Thank you for your prompt attention to this matter.

Very truly yours,


Stephen P. Walroth-Sadurní, J.D.

Enclosures (as noted).
SPWS:nr
LLC Art Orgn Ltr.wpd

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03 JAN 22 AM 9:33
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

MIAMI

MEXICO D.F.

EUROPE*

*CORRESPONDENT OFFICES ONLY

**ARTICLES OF ORGANIZATION
OF
ALL AMERICAN CAR WASH, L.L.C.**

The undersigned member hereby executes and acknowledges these Articles of Organization for the purpose of forming a Limited Liability Company in accordance with the laws of the State of Florida:

ARTICLE I
Name

The name of this Limited Liability Company shall be: **ALL AMERICAN CAR WASH, L.L.C.**

ARTICLE II
Existence and Period of Duration

In accordance with Section 608.409, Florida Statutes, the existence of this Limited Liability Company shall commence on the date these Articles of Organization are filed by the Department of State after subscription and execution. The duration of this Limited Liability Company thereafter shall be perpetual.

ARTICLE III
Address

The *street address* of the principal office of the Limited Liability Company shall be located at:

6301 Glen Abbey Lane
Bradenton, Florida 34202

The *mailing address* of the principal office of the Limited Liability Company shall be:

6301 Glen Abbey Lane
Bradenton, Florida 34202

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03 JAN 22 AM 9:33
STATE OF FLORIDA
TALLAHASSEE, FLORIDA

ARTICLE IV
Registered Office and Registered Agent

The initial registered office of this Limited Liability Company shall be located at 6301 Glen Abbey Lane, Bradenton, Florida 34202; and the initial Registered Agent of this Limited Liability Company at such office shall be Ing. Alvaro Ramos Agababa. This Limited Liability Company shall have the right to change such registered office and such registered agent from time to time, as provided by law.

ARTICLE V
Admission of Additional Members

The Members of this Limited Liability Company shall have the right to admit new Members upon the affirmative vote of TWO THIRDS (2/3) of the existing Members, and the payment of the consideration deemed appropriate for the capital or equity interest of the additional Member.

ARTICLE VI
Incapacity of a Member

The remaining Members of this Limited Liability Company shall have the right to continue the business of this Limited Liability Company upon the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member, or the occurrence of any other event which terminates the continued membership of said Member, or until its successor is elected and qualifies.

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CLERK OF CIRCUIT COURT
PALM BEACH COUNTY, FLORIDA

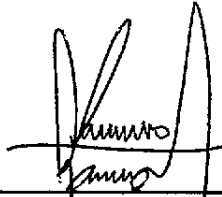
ARTICLE VII

Management of the Limited Liability Company

Pursuant to Florida Statute § 608.407 (1) (g) (1), the management of this Limited Liability Company is to be entrusted and performed by Managers. The initial Managers of this Limited Liability Company are:

| <u>Name</u> | <u>Address</u> |
|---------------------------|--|
| Ing. Alvaro Ramos Agababa | 6301 Glen Abbey Lane Bradenton, Florida 34202 |

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Organization for the uses and purposes therein stated.



Ing. Alvaro Ramos Agababa
as Authorized Representative of Renlock, Ltd.

FILED
23 JAN 22 AM 9:33
CLERK OF DISTRICT COURT
TALLAHASSEE, FLORIDA

STATE OF FLORIDA
COUNTY OF DADE

03 JAN 22 AM 9:33
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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BEFORE ME, the undersigned authority, on this 16th day of January 2003 personally
appeared Ing. Alvaro Ramos Agababa who is

✓ to me well known to be the person described in and who signed the foregoing
Articles of Organization; or,

 produced the following identification:

and acknowledged to me that he executed the same freely and voluntarily, for the uses and
purposes therein expressed.

WITNESS my hand and official seal the date aforesaid.



Mary Frances Travis

NOTARY PUBLIC

My Commission Expires:

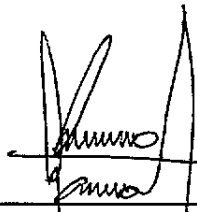
ACCEPTANCE OF SERVICE AS REGISTERED AGENT

(Fla Stat. §608.415)

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03 JAN 22 AM 9:33
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

The undersigned, Ing. Alvaro Ramos Agababa, having been named as registered agent to accept service of process for **ALL AMERICAN CAR WASH, L.L.C.**, at the registered office designated in the Articles of Organization, hereby agrees and consents to act in that capacity. The undersigned is familiar with and accepts the duties and obligations of Florida Statute § 608.415, Florida Statutes.

DATED this 16th day of January 2003.



Ing. Alvaro Ramos Agababa