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LIMITED LIABILITY COMPANY

ARIEL MANAGEMENT, LLC

Certificate of Status	0
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**Articles of Organization  
of  
ARIEL MANAGEMENT, LLC**

The undersigned, as an authorized representative, hereby forms a limited liability company under the laws of the State of Florida:

**ARTICLE I. COMPANY NAME**

The name of this Company is:

ARIEL MANAGEMENT, LLC

**ARTICLE II. MAILING ADDRESS OF COMPANY**

The mailing address of this Company is:

750 Ocean Drive, Suite #105  
Miami Beach, Florida 33139

**ARTICLE III. STREET ADDRESS OF COMPANY**

The street address of the principal office of the Company is:

750 Ocean Drive, Suite #105  
Miami Beach, Florida 33139

**ARTICLE IV. REGISTERED AGENT AND REGISTERED AGENT ADDRESS**

The registered agent and the street address of the registered agent of this Company in the State of Florida shall be:

CHARLES ALEXANDER NESS  
10250 Collins Avenue, #403  
Bal Harbour, Florida 33154

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**ARTICLE V. MANAGEMENT**

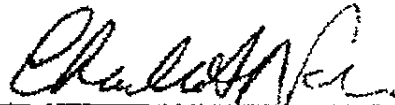
The Company is to be managed by its Managers, and is, therefore, a member-managed company. Any manger may act alone.

**ARTICLE VI. MEMBER**

The Managers are:

- A) Name: CHARLES ALEXANDER NESS  
Address: 10250 Collins Avenue, #403  
Bal Harbour, Florida 33154
- B) Name: MORRIS MUHLRAD  
Address: 750 Ocean Drive, Suite #105  
Miami Beach, Florida 33139

IN WITNESS WHEREOF, the undersigned member has executed the foregoing Articles of Organization as of the 9<sup>th</sup> day of JAN 2003.



CHARLES ALEXANDER NESS,  
Manager



MORRIS MUHLRAD  
Manger

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TALLAHASSEE, FLORIDA

**CERTIFICATE ACCEPTING DESIGNATION AS  
AN AGENT UPON WHOM SERVICE OF PROCESS WITHIN  
THIS STATE MAY BE SERVED**

The following is submitted pursuant to Sections 608.415 and 608.507 of the Florida Statutes:

Having been appointed registered agent of ARIEL MANAGEMENT, LLC, in its Articles of Organization, at the place designated in such Articles of Organization, the undersigned hereby agrees to act in this capacity and affirms that it is familiar with, and accepts, the obligations of such position.



CHARLES ALEXANDER NESS,  
Registered Agent

Dated: Jan 9, 2003.

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