

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L03000000022
FILED 8:00 AM
January 02, 2003
Sec. Of State

Article I

The name of the Limited Liability Company is:

MILITARY MEMOIRS PUBLISHING, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

2445 PRETTY BAYOU BLVD
PANAMA CITY, FL. US 32405

The mailing address of the Limited Liability Company is:

2445 PRETTY BAYOU BLVD
PANAMA CITY, FL. US 32405

Article III

The name and Florida street address of the registered agent is:

GARY SHAFFER
2445 PRETTY BAYOU BLVD
PANAMA CITY, FL. 32405

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: GARY SHAFFER

Article IV

The name and address of managing members/managers are:

Title: MGRM
GARY SHAFFER
2445 PRETTY BAYOU BLVD.
PANAMA CITY, FL. 32405 US

Title: MGRM
ROSALIE SHAFFER
2445 PRETTY BAYOU BLVD
PANAMA CITY, FL. 32405 US

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Article V

The effective date for this Limited Liability Company shall be:

01/01/2003

Signature of member or an authorized representative of a member

Signature: GARY SHAFFER