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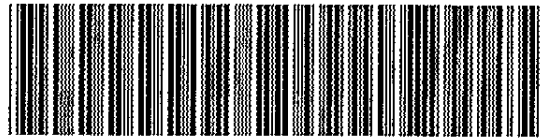
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AUTHORIZATION BY PHONE TO

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DATE *12/16/02*

DOC. EXAM *but*

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02 DEC 13 AM 10:59

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

TRANSMITTAL LETTER

Registration Section
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314
850-487-6051

SUBJECT: KURMAR EQUITY CAPITAL *UC*

Enclosed are an original and one copy of the articles of Organization For Florida Limited Liability Company.

FROM: KURT L. WALLACH
1717 20TH STREET
VERO BEACH, FLORIDA 32960
772-567-8500

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I-Name:

The name of the Limited Liability Company shall be:
KURMAR EQUITY CAPITAL LLC

ARTICLE II-Address:

The mailing address and street address of the principal office of the Limited Liability Company is:
1717 20TH STREET, VERO BEACH, FLORIDA 32960

ARTICLE III-Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

KURT L. WALLACH
1717 20TH STREET
VERO BEACH, FLORIDA 32960

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties and am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S..


[Registered Agent's Signature]

ARTICLE IV- Management (Check box if applicable.)

☐ The Limited Liability Company is to be managed by one or more managers and is, therefore, a manager- managed company.

(An additional article must be added if an effective date is requested)


Signature of a member or an authorized representative of a member.

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

KURT L. WALLACH
Typed or printed name of signee

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TALLAHASSEE, FLORIDA