

Division of Corporations

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DIVISION OF CORPORATION

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To:

Division of Corporations  
Fax Number : (850) 205-0383

From:

*Angie Calabrese*

Account Name : AKERMAN, SENTERFITT & EIDSON, P.A.  
Account Number : 075471001363  
Phone : (305) 374-5600  
Fax Number : (305) 374-5095

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**LIMITED LIABILITY COMPANY****J. W. HARRIS DEVELOPMENT SERVICES, LLC**

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**ARTICLES OF ORGANIZATION  
FOR  
J. W. HARRIS DEVELOPMENT SERVICES, LLC**

**ARTICLE I - Name:**

The name of the Limited Liability Company is: J. W. HARRIS DEVELOPMENT SERVICES, LLC.

**ARTICLE II - Address:**


The mailing address and street address of the principal office of the Limited Liability Company is: 2665 S. Bayshore Drive, Suite 702, Coconut Grove, Florida 33133.

**ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:**

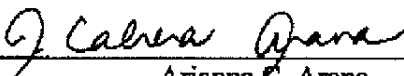
The name and the Florida street address of the registered agent are:

American Information Services, Inc.  
One S.E. 3rd Avenue  
28th Floor  
Miami, FL 33131

*Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.*

By  Angelica M. Calabrese  
Angelica M. Calabrese, Assistant Secretary

Signed and dated this 13th day of December, 2002.

  
Arianna C. Arana  
Authorized representative of a member

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