

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L02000028081  
FILED 8:00 AM  
October 22, 2002  
Sec. Of State

**Article I**

The name of the Limited Liability Company is:  
NYC OUTLETS LLC.

**Article II**

The street address of the principal office of the Limited Liability Company is:  
8241 NW 68 ST.  
MIAMI, FL. 33166

The mailing address of the Limited Liability Company is:  
P.O. BOX 831003  
MIAMI, FL. 33166

**Article III**

The name and Florida street address of the registered agent is:  
BRENDA ESCOBAR  
5700 SW 60 ST.  
#4  
MIAMI, FL. 33143

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: BRENDA ESCOBAR

## Article IV

The name and address of managing members/managers are:

Title: MGR  
BRENDA ESCOBAR  
5700 SW 60 ST. #4  
MIAMI, FL. 33143

Title: MGR  
JOANA RIVERA  
16501 SW 168 TERR.  
MIAMI, FL. 33193

Signature of member or an authorized representative of a member

Signature: BRENDA ESCOBAR & JOANA RIVERA

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