

L02 0000 27595

Department of State
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

SUBJECT: Hardwood Acres Publishing, LLC

Enclosed are an original and one (1) copy of the articles of organization and a check for \$160 for filing fee, designation of registered agent, certified copy and certificate of status.

FROM: E. Myers Armstrong
4524 Olde Plantation Place
Destin, FL 32541
334-657-3421

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ARTICLES OF ORGANIZATION FOR A FLORIDA LIMITED LIABILITY COMPANY

In compliance with Chapter 608, F.S.

ARTICLE I-NAME

The name of the Limited Liability Company is:

Hardwood Acres Publishing, LLC

ARTICLE II-ADDRESS

The mailing address and street address of the principal office of the Limited Liability Company is:

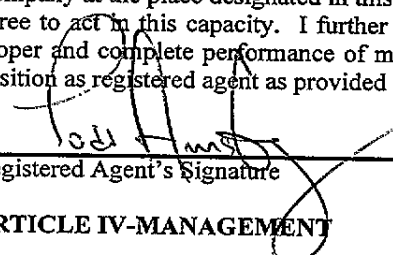
**4524 Olde Plantation Place
Destin, FL 32541**

ARTICLE III-REGISTERED AGENT, REGISTERED OFFICE, REGISTERED AGENT SIGNATURE

The name and the Florida street address of the registered agent are:

**M. Todd Armstrong
775 Gulf Shores Drive #9122
Destin, FL 32541**

Having been named as registered agent to accept service of process for the above stated Limited Liability Company at the place designated in this certificate, I hereby accept the appointment of registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S..



Registered Agent's Signature

ARTICLE IV-MANAGEMENT

The Limited Liability Company is to be managed by one or more members and is, therefore, a member-managed company.

ARTICLE V-MEMBERS

The names and addresses of the initial members are:

**Member
E. Myers Armstrong
4524 Olde Plantation Place
Destin, FL 32541**

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ARTICLE V-MEMBERS (CONTINUED)

Member

M. Todd Armstrong

775 Gulf Shores Drive #9122

Destin, FL 32541

ARTICLE VI-MANAGERS (OPTIONAL)

ARTICLE VII

No member or manager of the LLC shall be personally liable to the LLC or its members for monetary damages for breach of fiduciary duty as a member or manager, provided, however, that the foregoing clause shall not apply to any liability of a member or manager (I) for any breach of the member's or manager's duty of loyalty to the LLC or its members, (II) for acts or omissions not in good faith or which involve intentional misconduct or a knowing violation of law, or (III) for any transaction from which the member or manager derived an improper personal benefit. Nothing contained in these Articles of organization shall limit or preclude the exercise of any right relating to the indemnification or advancement of attorney's fees and expenses to any person who is or was a member or manager of the LLC.



Signature of a member or an authorized representative of a member

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

M. Todd Armstrong

Typed or printed name of signee