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**Florida Department of State**  
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**LIMITED LIABILITY COMPANY**

**NEWLINK LATIN AMERICAN GROUP, LC**

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**ARTICLES OF ORGANIZATION  
- OF -  
NEWLINK LATIN AMERICAN GROUP, LC**

The undersigned, for the purpose of forming a limited liability company under Chapter 608 of the Florida Statutes, hereby adopts the following Articles of Organization.

**ARTICLE I - NAME**

The name of this limited liability company is **NEWLINK LATIN AMERICAN GROUP, LC**.

**ARTICLE II - INITIAL REGISTERED OFFICE AND AGENT  
AND BUSINESS, MAILING AND PRINCIPAL ADDRESS  
OF THE LIMITED LIABILITY COMPANY**

The street address of the initial registered office of the limited liability company is 440 North Andrews Avenue, Ft. Lauderdale, Florida 33301, and the name of the initial registered agent of the limited liability company at that address is **JOSH N. BENNETT**. The principal business office, mailing and street address of this limited liability company shall be c/o: 333 Arthur Godfrey Road, Ste. 806, Miami Beach, Florida 33140.

**ARTICLE III - AUTHORIZED REPRESENTATIVE**

The name and address of the person signing these Articles is:

<u>Name</u>	<u>Address</u>
Josh N. Bennett	440 North Andrews Avenue FT. LAUDERDALE, FLORIDA 33301

**ARTICLE IV - MANAGEMENT**

This limited liability company shall be member managed.

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IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Organization this 7<sup>th</sup> day of October, 2002.

  
JOSH N. BENNETT, Authorized Representative

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STATE OF FLORIDA )

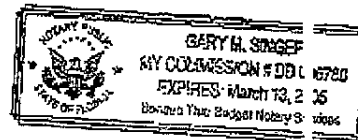
COUNTY OF BROWARD )

SS.:

BEFORE ME, the undersigned authority, personally appeared JOSH N. BENNETT, to me well known, and known to me to be the individual described in and who executed the foregoing instrument as subscriber thereto.

WITNESS my hand and official seal this 7<sup>th</sup> day of October, 2002.

  
NOTARY PUBLIC, State of Florida at Large  
My Commission Expires:



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**DESIGNATION OF RESIDENT AGENT**

Certificate Designating Place of Business or Domicile for the Service of Process  
Within this State, Naming Agent Upon Whom Process May Be Served.

\*\*\*\*\*

(Attached to the Articles of Organization  
**NEWLINK LATIN AMERICAN GROUP, LC**  
and Made a Part Thereof)

Pursuant to Chapters 48.091 and 608.415, Florida Statutes, the following is submitted in compliance with said Acts and made a part of the Articles of Organization of said limited liability company to which this document is attached:

**THAT, NEWLINK LATIN AMERICAN GROUP, LC**, desiring to organize under the laws of the State of Florida, with its registered office as indicated in the Articles of Organization in the City of Ft. Landerdale, County of Broward, State of Florida, has named **JOSH BENNETT**, as its Registered Agent to accept service of process within this State.

**ACCEPTANCE**

**THAT, I agree as Resident Agent to accept Service of Process; to keep office open during prescribed hours; to post my name (and any other officers of said limited liability company authorized to accept service of process at the above Florida designated address) in some conspicuous place in office as required by law.**



**JOSH BENNETT,**  
Resident Agent

**STATE OF FLORIDA**

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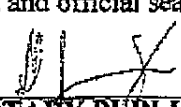
:SS.:

**COUNTY OF BROWARD**

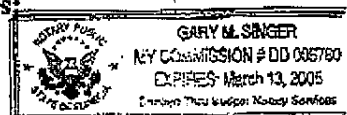
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**BEFORE ME**, the undersigned authority, personally appeared **JOSH BENNETT** to me well known, and known to me to be the individual described in and who executed the foregoing acceptance as subscriber thereto.

**WITNESS** my hand and official seal this 7<sup>TH</sup> day of October, 2002.



**NOTARY PUBLIC, State of Florida at Large**  
My Commission Expires:



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