CORAL GABLES, FLORIDA 33134

TELEPHONE 305 476-8300 TELEFAX 305 476-8383

LAURA L. RUSSO RONALD G. BAKER

EDMUND P. RUSSO 1923-2001

October 1, 2002

Registration Section Division of Corporations 409 E. Gaines Street Tallahassee, FL 32399

200008153222--6 -10/02/02--01036--016 ****155.00 ****155.00

RE: Master Carrier Development, LLC

Dear Sir or Madam:

L02-26(15

Enclosed please find Articles of Organization for the above referenced matter, which Articles we shall appreciate your filing. Also enclosed please find our check in the amount of \$155.00 to cover the filing fee of \$100.00, certified copy of \$30.00, and the registered agent designation fee of \$25.00.

After the Articles have been filed, we shall appreciate your forwarding the certified copy to this office in the enclosed Federal Express Envelope.

Thank you for your assistance.

Very truly yours,

RUSSO & BAKER, P.A.

Ronald G. Baker

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Enclosure

DIVISION OF CORPORATIONS

02 OCT -2 AM 9: 24

ARTICLES OF ORGANIZATION OF MASTER CARRIER DEVELOPMENT, LLC.

The undersigned authorized representatives of the member of the LIMITED LIABILITY COMPANY, adopt the following Articles of Organization.

ARTICLE I

The name of the Limited Liability Company is: Master Carrier Development, L.L.C.

ARTICLE II

The mailing address and street address of the principal office of the Limited Liability Company is: 11369 S.W. 84th Lane, Miami, FL 33173.

ARTICLE III

The period of duration for the Limited Liability Company Shall be perpetual.

ARTICLE IV

The name and the Florida street address of the registered agent are:

Ronald G. Baker, Esq.

2655 LeJeune Road, Suite 201

Coral Gables, FL 33134

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in the capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S.

Muldi Ack ROWALD G. BAKER

ARTICLE V

The Limited Liability Company is to be managed by one manager or more managers and is, therefore, a manager-managed company.

BETA CAPITAL GROUP LIMITED, INC.

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FELIX GINORIO, PRES

MEMBED

In accordance with Section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.