

HESSON & ASSOCIATES, LTD.
ATTORNEYS AT LAW

244 E. DOTY AVENUE
P.O. BOX 705
NEENAH, WISCONSIN 54957-0705
TELEPHONE (920) 729-0303
NORTHEAST LATA (800) 560-1177
FACSIMILE (920) 729-1270
EMAIL heslaw@heslaw.com

JEFFREY L. HESSON, ATTORNEY
GRANT E. BIRTCH, ATTORNEY
GERALD H. RAMMER, OF COUNSEL

CAROL J. NEWMAN, LEGAL ASSISTANT
SHANNON L. BRYAN, LEGAL ASSISTANT

LO2000022183

August 23, 2002

Florida Department of State
Division of Corporations
409 E. Gaines Street
Tallahassee, FL 32399

RE: **ARTICLES OF ORGANIZATION**

Dear Sir/Madam:

Enclosed please find the Articles of Organization for New Lake Engine Cowl and Propeller Research and Development, LLC. When the Articles of Organization have been filed, please forward a Certified Copy of each to our Office at:

Jeffrey L. Hesson
Hesson & Associates, Ltd
PO Box 705
Neenah, WI 54957-0705

300007373433--4
-08/27/02--01047--009
***155.00 ***155.00

FILED
02 AUG 27 AM 10:29
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

AL

Also enclosed is a check in the amount of One Hundred Fifty-five Dollars (\$155) to cover the filing fee, designation of Registered Agent and cost of a Certified copy.

If you have any questions or comments regarding the enclosed documents, please do not hesitate to contact our Office at 920-729-0303.

Very truly yours,

HESSON & ASSOCIATES, LTD.

By: Jeffrey L. Hesson

Enclosure

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name:

The name of the Limited Liability Company is:

New Lake Engine Cowl and Propeller Research and Development, LLC

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

2 Soundview Drive, Greenwich CT 06830

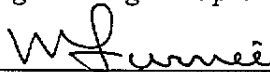
ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

Paul Furnee
_____ Name
3000 21st Street, N.W.
_____ Florida street address (P.O. Box NOT acceptable)
Winter Haven FL 33881
_____ City, State, and Zip

FILED
02 AUG 27 AM 10:29
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 608, F.S..

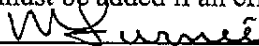


Registered Agent's Signature

Article IV - Management (Check box if applicable.)

☐ The Limited Liability Company is to be managed by one manager or more managers and is, therefore, a manager - managed company.

(An additional article must be added if an effective date is requested)



Signature of a member or an authorized representative of a member.

(In accordance with section 608.408(3), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true.)

Paul Furnee

Typed or printed name of signer

FILING FEES:

\$ 100.00 Filing Fee for Articles of Organization
\$ 25.00 Designation of Registered Agent
\$ 30.00 Certified Copy (OPTIONAL)
\$ 5.00 Certificate of Status (OPTIONAL)