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From:

Account Name

: ARAZOZA, COMAS, DE TORRES & FERNANDEZ-FRAGA,

Account Number: 076624003440

hone : (305) 444-6226

Fax Number

: (305)442-4829

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LIMITED LIABILITY COMPANY

NEW NORTH AMERICA, LLC.

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ARTICLES OF ORGANIZATION

OF

NEW NORTH AMERICA, LLC.

The undersigned members to these Articles of Organization hereby associate themselves together to form a Limited Liability Company under the laws of the State of Florida.

ARTICLE I NAME

The name of this Limited Liability Company is: NEW NORTH AMERICA, LLC.

SECRETARY OF STATE TALLAHASSEE, FLORIDA

ARTICLE II GENERAL NATURE OF BUSINESS

The Limited Liability Company may engage in any activity or business permitted under the laws of the United States and of the State of Florida.

ARTICLE JU TERM OF EXISTENCE

This Limited Liability Company is to exist perpetually. The Limited Liability Company's business will continue without regard to the death, retirement, resignation, expulsion, bankruptcy or dissolution of a member or the occurrence of any other eventwhich terminates the continued membership of a member in the Limited Liability Company.

ARTICLE IV ADDRESS

The principal office and mailing address of this Limited Liability Company in the State of Florida is 11205 SW 111 St., Miami, FL 33176. The Board of Managers may from time to time move the principal office to another address in Florida.

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ARTICLE V REGISTERED OFFICE, REGISTERED AGENT

That NEW NORTH AMERICA, LLC, desiring to organize under the laws of the State of Florida, with its principal office as indicated in the Articles of Organization at the County of Miami-Dade, State of Florida, hereby designates ARAZOZA & FERNANDEZ-FRAGA, P.A., as its Registered Agent to accept services within the State. The registered office of the Limited Liability Company shall be 2100 Salzedo Street, Suite 300, Coral Gables, FL 33134.

ARTICLE VI MANAGEMENT

The Limited Liability Company is to be managed by one or more managers and is, therefore, a manager-managed company. The initial Manager of the Limited Liability Company shall be Patricia Bello.

WITNESS the hand and seal of the members in Miami-Dade County, State of Florida; this day of August, 2002.

PAULOS. BELLO

MARIA AUGUSTA T. BELLO

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CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

In compliance with Section 48.091, Florida statutes, the following is submitted:

FIRST: That NEW NORTH AMERICA, LLC., desiring to organize or qualify under the laws of the State of Florida, with its principal place of business at the County of Miami-Dade, State of Florida, has named ARAZOZA & FERNANDEZ-FRAGA, P.A., of 2100 Salzedo Street, Suite 300, Coral Gables, FL 33134., to accept service of process within Florida.

Having been named to accept service of process for the above stated Limited Liability Company, at the place designated in this certificate, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.

Registered Agent

Carlos F. Arazoza Managing Director

Arazoza & Fernandez-Fraga, P.A.

Date: August 7 2002

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