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ARTICLES OF ORGANIZATION OF PUBLIX TENNESSEE, LLC

The undersigned authorized representative hereby executes these Articles of Organization ("Articles") for the purpose of forming a limited liability company in accordance with the laws of the State of Florida.

ARTICLE I Name

The name of this limited liability company (the "Company") shall be:

Publix Tennessee, LLC

ARTICLE II Principal Office and Mailing Address

The street address of the principal office of the Company shall be:

1936 George Jenkins Boulevard Lakeland, Florida 33815

The mailing address of the Company shall be:

P.O. Box 407 Lakeland, Florida 33802

ARTICLE III Registered Office and Registered Agent

The initial registered office of the Company shall be located at 321 South Kentucky Avenue, Lakeland, Florida 33801 and the initial registered agent of the Company at such office shall be John A. Attaway, Jr. The Company shall have the right to change such registered office and such registered agent from time to time, as provided by law.

ARTICLE IV Business and Purposes

The general purpose for which the Company is organized is the transaction of any and all lawful business for which limited liability companies may be organized under the Florida Limited Liability Company Act and any amendments thereto, and in connection therewith, the

Company shall have and may exercise any and all powers conferred from time to time by law upon limited liability companies formed under such Act.

ARTICLE V Operating Agreement

The power to adopt the Operating Agreement of the Company, to alter, amend or repeal the Operating Agreement of the Company, or to adopt a new Operating Agreement, shall be vested in the member(s) of the Company. The Operating Agreement of the Company shall be for the government of the Company and may contain any provisions or requirements for the management or conduct of the affairs and business of the Company, provided the same are not inconsistent with the provisions of these Articles or contrary to the laws of the State of Florida or of the United States.

ARTICLE VI Management of Business

Except for rights that are specifically reserved to the member(s) in the Operating Agreement or these Articles, management of the Company shall be vested in its manager(s). Accordingly, the Company shall be a manager-managed company.

ARTICLE VII Amendment of Articles of Organization

The Company reserves the right to amend, alter, change or repeal any provisions contained in these Articles of Organization in the manner now or hereafter prescribed by statute, and all rights conferred upon the member(s) herein are subject to this reservation.

IN WITNESS WHEREOF, the undersigned, pursuant to Section 608.407, Florida Statutes, has executed these Articles for the uses and purposes herein stated.

John A. Attaway Jr., Authorized Representative

PUBLIX TENNESSEE, LLC

ACCEPTANCE OF SERVICE AS REGISTERED AGENT

The undersigned, having been named as registered agent to accept service of process for the above-named limited liability company, at the registered office designated in the Articles of Organization, hereby agrees and consents to act in that capacity. The undersigned is familiar with and accepts the duties and obligations of the position of registered agent under the laws of the State of Florida.

DATED this 27^{*} day of June, 2002.

John A. Attaway, Jr.

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA