

May 03 02 12:57p

James Schwartz

727-584-2665

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Division of Corporations

# L02000010659

Florida Department of State  
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## LIMITED LIABILITY COMPANY

Phoenix Insulation, LLC

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DIVISION OF CORPORATION

Certificate of Status	0
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FLORIDA DEPARTMENT OF STATE  
Katherine Harris  
Secretary of State

May 3, 2002

JAMES SCHWARTZ

SUBJECT: PHOENIX INSULATION, LLC  
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Division of Corporations - P.O. BOX 6327 -Tallahassee, Florida 32314

May-03-02 09:09A James Schwartz

**ARTICLES OF ORGANIZATION OF  
PHOENIX INSULATION  
LIMITED LIABILITY COMPANY**

The undersigned, being authorized to execute and file these Articles, hereby certifies that:

**ARTICLE I - Name**

The name of the Limited Liability Company is:

**Phoenix Insulation, LLC**

**ARTICLE II - Address**

The mailing address and street address of the principal office of the Limited Liability Company is:

**16001 4th Street East  
Reddington Beach, FL 33708**

**ARTICLE III - Duration**

The period of duration for the Limited Liability Company shall be perpetual.

**ARTICLE IV - Management**

*(Check the appropriate box and complete the statement)*

☐ The Limited Liability Company is to be managed by a manager or managers and the name(s) and address(es) of such manager(s) who is/are to serve as manager(s) is/are:

☒ The Limited Liability Company is to be managed by the members and the name(s) and address(es) of the managing member(s) is/are:

M. John Ware  
16001 4th Street East  
Reddington Beach, FL 33708

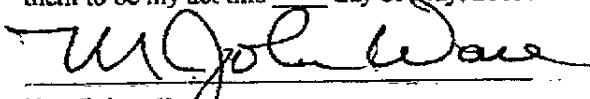
**ARTICLE V - Admission of Additional Members**

The right, if given, of the members to admit additional members and the terms and conditions of the admissions shall be upon unanimous consent of the members.

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IN WITNESS WHEREOF, I have signed these Articles of Organization and acknowledged  
them to be my act this \_\_\_\_\_ day of May, 2002.

  
M. John Ware

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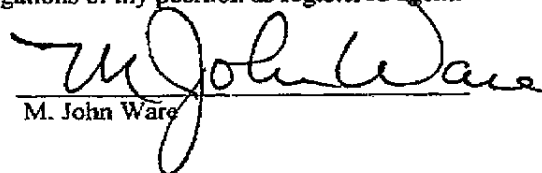
CERTIFICATE OF DESIGNATION OF REGISTERED  
AGENT AND OFFICE

PURSUANT TO THE PROVISIONS OF SECTION 608.507, FLORIDA STATUTES, THE  
UNDERSIGNED LIMITED LIABILITY COMPANY SUBMITS THE FOLLOWING  
STATEMENT TO DESIGNATE A REGISTERED AGENT AND OFFICE IN THE STATE OF  
FLORIDA:

1. The name of the Limited Liability Company is Phoenix Insulation, LLC.
2. The name and Florida address of the registered Agent is:

M. John Ware  
16001 4<sup>th</sup> Street East  
Reddington Beach, FL 33708

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certification, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

  
M. John Ware

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