

L02000009845



ACCOUNT NO. : 072100000032

REFERENCE : 543346 4304487

AUTHORIZATION :

Patricia Pizote

COST LIMIT : \$ 125.00

ORDER DATE : April 23, 2002

ORDER TIME : 11:26 AM

ORDER NO. : 543346-020

CUSTOMER NO: 4304487

CUSTOMER: Kelly A. Morgan, Paralegal
Ross & Hardies

150 North Michigan Avenue
Suite 2500
Chicago, IL 60601

RECEIVED
02 APR 24 PM 12:12
DEPARTMENT OF STATE
DIVISION OF CORPORATIONS
TALLAHASSEE, FLORIDA

DOMESTIC FILING

NAME: ARA-TAMPA, LLC

800005337348--8

EFFECTIVE DATE: .

ARTICLES OF INCORPORATION
CERTIFICATE OF LIMITED PARTNERSHIP
XX ARTICLES OF ORGANIZATION

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

Name	_____	CERTIFIED COPY
Availability	_____	PLAIN STAMPED COPY
Document	<u>XX</u>	CERTIFICATE OF GOOD STANDING
Examiner	_____	DCC

Updater CONTACT PERSON: Sara Lea - EXT. 1114

EXAMINER'S INITIALS:

Updater	_____	DCC
Verifier	_____	DCC
Adm. Ledger	_____	DCC
W. P. Verifier	_____	DCC

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TALLAHASSEE, FLORIDA

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ARTICLES OF ORGANIZATION
OF
ARA-TAMPA, LLC, a Florida limited liability company

ARTICLE I

The name of the limited liability company is ARA-Tampa, LLC.

ARTICLE II

The mailing address and the street address of the principal office of the limited liability company is:

ARA-Tampa, LLC
5 Cherry Hill Drive, Suite 210
Danvers, MA 01923

ARTICLE III

The name and Florida street address of the limited liability company's registered agent is:

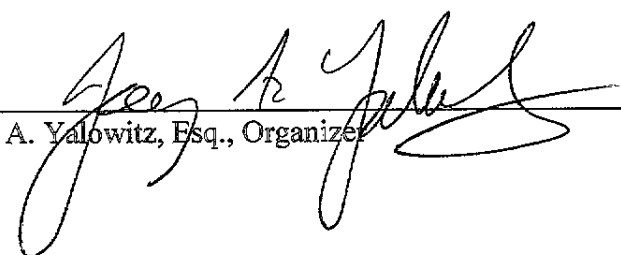
Mr. Syed Kamal
c/o American Renal Associates, Inc.
18302 Highwoods Preserve Parkway
Tampa, Florida 33647

I, Syed Kamal of American Renal Associates, Inc., the registered agent for the limited liability company, hereby states that I am familiar with the position of registered agent and accepts the obligations of said position for the limited liability company.


Syed Kamal, Registered Agent

ARTICLE IV

The limited liability company will be managed by its members.


Jay A. Yalowitz, Esq., Organizer